



# Glasgow Children's Hospital Charity



## Consolidated Report and Financial Statements

Year ended 31 March 2020

Company number: SC222439  
Charity number: SC007856

**Glasgow Children's Hospital Charity**  
**Consolidated Report and Financial Statements 2020**

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## Chairman's Report

Last year I ended my report by looking forward with huge optimism to the next financial year with all the exciting and innovative projects that we were embarking on. My optimism was justified when we achieved an annual income of £5.2million, which has not been achieved since the opening of the new children's hospital in 2015. This level of income was associated with the Yorkhill brand, so it has been even more satisfying to see a return to this level with the Glasgow Children's Hospital Charity (GCHC) brand.

This impressive amount was due in part to the success of the "Oor Wullie's BIG Bucket Trail" (OWBBT) which was embraced and thoroughly enjoyed by the Scottish public last summer. GCHC worked in partnership with Edinburgh Children's Hospital Charity, the ARCHIE Foundation, DC Thomson Media and Wild in Art. We were very grateful to receive significant sponsorship from existing and new supporters and hugely appreciated the involvement of educational establishments, corporates, SMEs and the general public. I would like to offer my heartfelt thanks to everyone who contributed to making this unique event such a success, and for being part of the OWBBT GCHC team. The event raised £500,000 net for Glasgow Children's Hospital Charity and our public and online profiles soared. A fantastic result all round.

2019/2020 saw the launch of our relationship and partnership with NHS Ayrshire & Arran to establish the Crosshouse Children's Fund and we have been welcomed with open arms by patients, families, staff and the Ayrshire community. We were delighted to establish meaningful relationships with key corporates and organisations in the area and to support local fundraisers in our mission to enhance Paediatric, Neonatal and Maternity services in their area.

Of course, our support of the Royal Hospital for Children, Glasgow and its related facilities continued unabated, with the highlight being our Neonatal appeal which raised over £250,000 to support tiny and vulnerable babies who are cared for in Glasgow's neonatal units at the Royal Hospital for Children, Princess Royal Maternity and the Royal Alexandra Hospital.

However, while I usually end this report looking forward with great expectations, I cannot do that this year. In March, our world, lives and work changed in a way that none of us could have predicted. COVID-19 struck us all.

In response to the immediate crisis, the Charity quickly established an Emergency COVID-19 Appeal, to bring immediate relief, comfort and hope to hospital families and NHS staff, many of whom have been known to the Charity for years. The Charity's immediate support has included practical, emotional and financial support for parents and carers who are struggling to cope with the pressures of having a child seriously ill in hospital; respite for front-line NHS staff; and helping children to play and stay connected with their families and loved ones at this difficult time.

However, as I write this I know that the third sector has been very badly affected.

### Chairman's Report (cont'd)

Glasgow Children's Hospital Charity, a Charity which has held such a significant and defining role in the landscape of maternity, neonatal and paediatric healthcare across Scotland for over two decades is facing its biggest challenge yet. As a much-loved Scottish institution, the Charity has sat at the heart of Scotland's busiest children's hospital since 2001, supporting hundreds of thousands of babies, children, young people and their families from throughout Scotland and beyond, who are affected by ill health and require specialist treatment and care. The Charity's life-saving work is currently under threat. More than half our staff have been furloughed and all fundraising events planned for 2020 have been cancelled. Our fundraising calendar has all but been wiped out.

We now face the most difficult time in our existence and the Board and the Executive team are working tirelessly to ensure sustainability. I sincerely hope that next year's report will reflect survival and positive signs that the rebuilding of our charity is well underway. I know that we all are facing incredibly difficult times but please continue your support if you can. Our young patients and their families need us now more than ever.

Thank you to each and every one of you in the wider GCHC team for your support and continued commitment, especially in the coming challenging months.



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**Peter Watson**  
**Chairman**

Dated: 22 September 2020

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## Directors' Report

The Directors have pleasure in presenting their Annual Report together with the audited group Financial Statements for the year ended 31 March 2020 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended), the Companies Act 2006, the Articles of Association and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

References to the Royal Hospital for Children (RHC) in the Consolidated Report and Financial Statements relate to all neonatal, paediatric and obstetric departments within the Women & Children's Directorate of NHS Greater Glasgow & Clyde (NHSGGC). References to Crosshouse Children's Fund (CCF) refer to the Paediatric Units at University Hospital Crosshouse, the Neonatal and Ayrshire Maternity Units as well as outpatient services at Ayrshire Central.

## Objectives and activities

### Vision and values

#### Our vision

We raise funds to help those who tirelessly care for and nurture young lives at their most vulnerable; to invest in equipment, research and the continued improvement of facilities and services for children and families in hospital.

#### Our Values

##### **Pride: *we care.***

We are proud ambassadors of the charity, and will carry out our work with conviction. It's not just a job; it's our privilege to be part of this special community of supporters, children and families.

##### **Enthusiasm: *we are inspired.***

We will enthusiastically approach each new opportunity, inspired by the resilience, hope and commitment of our supporters, patients and families. We are always looking up.

##### **Determination: *we are all in.***

We are determined to give our all, because we are dedicated to the children, families and staff we support. They deserve our best work.

##### **Unity: *we are one team.***

We respect and encourage each other. We can make an extraordinary impact when we work together with our colleagues, supporters and partners.

##### **Integrity: *we do what we say we'll do.***

We promise to be honest, professional and respectful. We will never compromise the charity's reputation or our values, and will always act in the best interests of those we support.

## Directors' Report (cont'd)

### Charitable objectives

The objects of the Charity are to provide and support excellence in paediatric, maternity and neonatal healthcare to enhance the treatment, care and wellbeing of babies, children, young people and their families treated in the Royal Hospital for Children, Glasgow, other paediatric hospital or community based services in the West of Scotland and other locations nationally and internationally as appropriate.

The Charity provides innovative medical equipment, play activities, child and family support services, paediatric research and other enhancement projects. The Charity also seeks to alleviate poverty in families whose children are treated at the above facilities and are experiencing financial hardship exacerbated by the health issues of their children.

### Activities

The Charity is a grant-making organisation which generates fundraising income, primarily voluntary donations from various sources including individuals, companies, community groups and trusts, needed to achieve our charitable objectives through the making of grant awards.

#### Grant making policy

As partner Charity for the Royal Hospital for Children, Glasgow, the Charity works closely with NHSGGC senior management to identify the core needs of patients and families. Together, we identify, develop and bring to fruition fundraising propositions that align with the overarching objectives and priorities of the Hospital and related facilities and offer long term sustainability for key NHS needs, which are outwith or beyond statutory requirements. The grants awarded fund medical equipment, research, structured play programmes and distraction therapies, patient and family support services, facility enhancements and other projects in the Hospital whether one-off awards or ongoing services. In recent years, the Charity has been asked to provide significant levels of funding towards the establishment, development and continuation of many services on site at the Hospital which have been agreed as priority by NHSGGC and the Charity's Board.

These projects are reviewed by the relevant Board sub-committees which make recommendations to the Charity's Board. Decisions regarding grant awards are taken at each quarterly Board meeting. Projects may be approved between meetings where the nature of the project requires a quicker decision and these are ratified at the subsequent Board meeting.

Authority has been delegated to the Chief Executive / Chief Operating Officer for approval of awards of an emergency nature up to £20k between quarterly Board meetings and these are reviewed and ratified by the Board at the subsequent meeting.

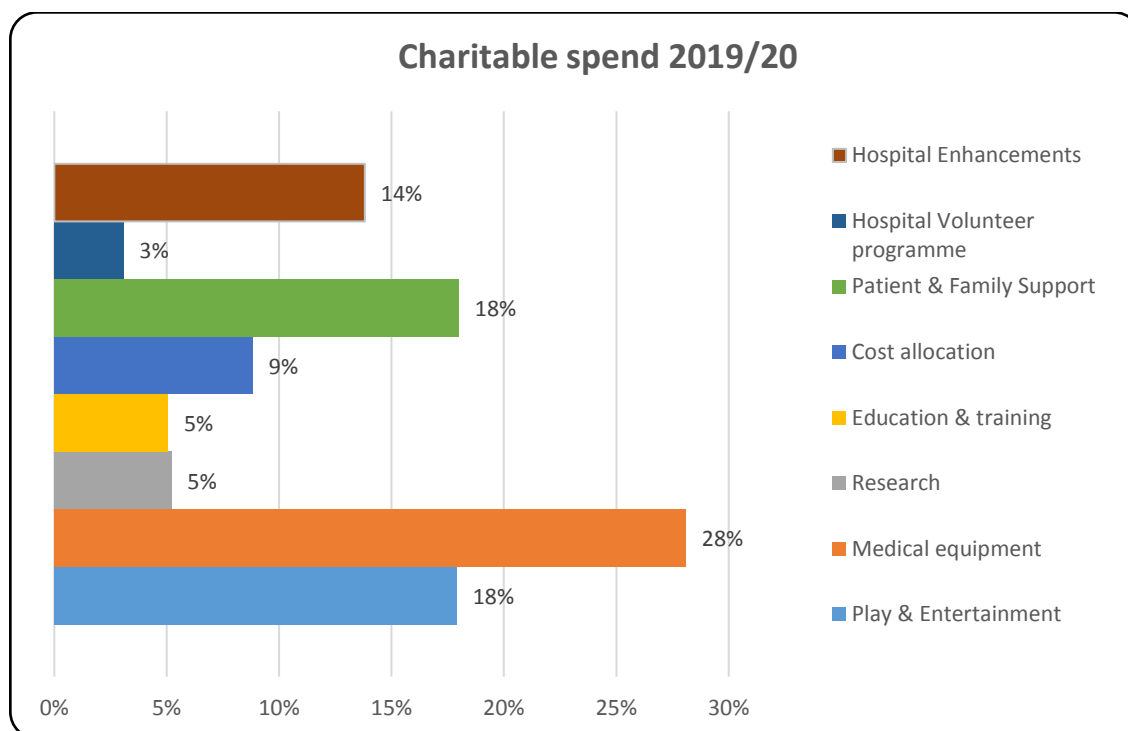
## Directors' Report (cont'd)

### Achievements and performance

Since our inception in 2001, the Charity has as Yorkhill Children's Foundation (2001-2013), Yorkhill Children's Charity (2013-2015) and now as Glasgow Children's Hospital Charity, contributed £37m in charitable expenditure which has made a substantial impact on the lives of the patients and families treated and cared for in the West of Scotland.

The Charity works to enhance the experience of the patients and their families at all stages of their journey through the hospital system, and this year we expanded that support to Crosshouse Hospital. The Hospitals we support in the West of Scotland treat more than 230,000 babies, children and young people each year. We are proud to support the extraordinary work that takes place at these hospitals through a range of projects including life-saving medical equipment and research, the support that families desperately need during their darkest days and the play and events programmes that give children in hospital the chance of a childhood. Some children will visit just once for a minor injury, while others may spend many months or years at the hospital, fighting for their lives. Thanks to the generous support of our donors, fundraisers and volunteers alike we have been able to enhance the care and experience provided at these hospitals.

The Charity was proud in the 2019/20 financial year to support the children's hospitals in Greater Glasgow & Clyde and Crosshouse with charitable spend totalling £2.6m split by area of activity as follows (items and projects of £25k and higher in value are detailed in Note 9 to the financial statements):



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## Directors' Report (cont'd)

### Achievements and performance (cont'd)

#### Neonatal Care

Each year more than 1,800 of Scotland's sickest and tiniest babies are cared for at the Neonatal Intensive Care Units (NICU) at the Royal Hospital for Children, Princess Royal Maternity Hospital, Royal Alexandra Hospital and Ayrshire Maternity Neonatal Unit. Born prematurely, or with complex health conditions, from the very second they are born, they face a marathon fight for life.

There is no quick fix for prematurity and the complications that it brings. In the beginning of a premature baby's journey their condition can change hour by hour, making every minute, every breath and every milestone precious for their families. These fragile babies will spend many weeks and months receiving life-saving care in neonatal units. It is crucial for the teams looking after them to have access to the latest and most specialised medical equipment in order to help them thrive under the most challenging circumstances.

Babies in NICU give all they can to survive and the hospital staff work with infinite dedication, to achieve the best possible outcomes, and we were proud to make neonatal care a major focus for the Charity in 2019/20 in order to support a new generation of babies.

#### Christmas Appeal

Through our 2019 Christmas Appeal, and the generosity of our supporters, we were able to deliver £250k of funding to the neonatal units across the West of Scotland.

*"For babies in our care, the neonatal unit is the only home they know for weeks or months. They may be born prematurely or severely unwell, needing life support from birth and sometimes major surgery in the first few days of life. What makes all of these babies extra-ordinary is a resilience and a will to live, which helps them to thrive despite the challenges that life has dealt them at the earliest time. The charity's Neonatal Appeal will ensure that we have the best possible tools at our disposal, to care for the sickest babies. The money raised will fund the latest technology, most advanced incubators and the best possible life-support machines to help more babies survive to lead long, happy and fulfilled lives."* –

Dr Neil Patel, Consultant Neonatologist

Monies raised from the appeal funded:

- **The latest model of incubators** - providing the constant thermal support crucial to a neonatal baby's growth and development, with the slightest drop in temperature having potential implications for a baby's wellbeing. These incubators also allow easier access for both medical staff and parents.
- **State of the art ventilators** – life support machines to help babies breathe when they are unable to breathe on their own. Controlling the oxygen levels through the machines is critically important but can be hard to fine tune when different levels need manually adjusted by medical teams. The software funded measures oxygen levels with the upmost precision, finely tuning oxygen levels to suit the individual baby's needs.



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## Directors' Report (cont'd)

### Achievements and performance (cont'd)

#### Neonatal Care (cont'd)

- **LifeStart Resuscitation Trolleys** - to give babies the best start in life. The first few seconds and minutes of life for a premature or sick baby are critical, and stabilisation is crucial to babies' survival outside of the womb. This pioneering equipment stabilises babies whilst they are still attached to the umbilical cord. For premature or poorly babies, keeping the umbilical cord intact for a further 2-3 minutes straight after the birth has significant health benefits and improves their chances of survival. It allows babies to benefit from a life-saving and life-nurturing transfer of stem cells and nutrients through the umbilical cord to help them resist infection, develop their lungs and help them breath – all of which are critical to their survival. It also prevents sick babies being whisked away from their mothers to be stabilised in a different room. By allowing parents to stay close to their baby during a worrying time, this can provide comfort and reassurance at a desperately challenging time. It also allows for precious moments like cuddles and skin to skin contact to take place with the mother before the baby is then transferred to an incubator.



- **Hot cots for the Ayrshire Maternity Unit** – to allow babies to receive the extra care and support they need by their mothers' bedside; preventing the need for admissions to the Neonatal Unit. These specialist heated cots are used in the Transitional Care Unit, allowing babies to be cared for primarily by their mothers, fully supported by trained staff.

#### Help us Grow (HUGG) Project

Babies cared for in neonatal units are physically separated from their parents and this often has an impact on the physical, psychological, and emotional health of both the parents and the babies. Family Integrated Care is a pioneering approach taken in NICU that encourages parents to be more actively involved in delivering their baby's care from the earliest point possible. It supports families to be primary caregivers for their baby in partnership with the clinical team, who can offer essential comfort and reassurance to parents who may be nervous or apprehensive regarding their babies medical condition.

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## Directors' Report (cont'd)

### Achievements and performance (cont'd)

#### Neonatal Care (cont'd)

Findings from parent surveys demonstrated a strong desire for parents to be more involved in their babies' care, to receive consistent support and to be trained to care for their sick babies, especially with a view to transitioning to a home environment, which can be very daunting for parents who have spent weeks and months having their babies cared for in a neonatal unit. Parents have increased contact with the baby and increased confidence in administering feeds and medication, changing and bathing their baby.

The project represents a unique collaboration between staff, families and the Charity who have come together to develop this 'grassroots' approach which empowers staff and families to lead improvement and has created a new culture of collaboration across a large, multi-disciplinary team. Funding of a dedicated HUGG Co-ordinator post has allowed for the time for rigorous testing and measurement of the model which in turn allows the team to embed the most effective components into the neonatal units and to share this learning and innovation throughout health settings across Scotland.

We are grateful for the generous support of The Cattanach Charitable Trust in funding this project.

#### Making memories with Little Inky feet

Families of sick and premature babies are getting the chance to make special memories, thanks to a creative initiative funded by the Charity at the Princess Royal Maternity Hospital.

*"Having your newborn child admitted to the neonatal unit can be extremely stressful and upsetting. Parents are separated from their baby and the bonding process can be more difficult. Memory making is one way that families can process their experience in a positive way."*

Dr Lorna McKerracher, a trainee neonatologist

The new 'Little Inky Feet' project offers each family the chance to safely capture their child's first footprints, which can then be used in pictures, cards, jewellery and even tattoos at a later date.

*"When you are first in neonatal things are all very uncertain, but this was a lovely thing to do. When your baby is born so early, you get to see your baby grow in front of your eyes, so it's great to have these prints to see just how tiny she was. The nurses were really supportive and guided us through what to do. It's been great to look back at her original footprints and be reminded of how far she has come. We feel so lucky to have these prints and it will be really nice to let Anna see them when she is older, just to understand more about her early entrance into the world!"*

Louise Colella (29) and her husband Paul (30) from Clarkston, Glasgow, whose baby Anna was born 10 weeks early on 2 August last year.



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## Directors' Report (cont'd)

### Achievements and performance (cont'd)

#### Neonatal Care (cont'd)

##### NICU Enhancements

The Charity has continued the work started last year to work in partnership with the NICU team to improve the look and feel of the unit with privacy screens being installed and the previously stark and clinical environment being replaced with more child and family friendly colours and engaging designs throughout the entire neonatal suite.

£58k was invested in wall glamour, an interior design concept used in hospitals across the country to produce spaces recognised by medical staff to be greatly valuable in distracting families from what may be a painful or distressing experience in a hospital or clinic, and to see the environment as a vital component of a patient's wellbeing. Wall glamour is about much more than pretty pictures or wall coverings, it is about a positive, emotional response to your surroundings and ensuring that the space is conducive to delivering the best outcomes for patients and families.

#### Cardiac Electrophysiology Recording System / Cardiology Cryology Equipment

The Royal Hospital for Children, Glasgow operates on 45 children each day across its 12 theatres – that's 16,500 children per year, making it Scotland's busiest paediatric surgical theatres. The Hospital is the only place in Scotland that provides cardiac surgery for children.

Catheter ablation is a technique carried out on a wide range of abnormal heart rhythms known as arrhythmias, and involves passing thin, flexible tubes called catheters into the heart, usually from a vein in the leg, to record the heart's electrical activity and pinpoint the source of the arrhythmias.

The tip of the electrode catheter is then used to treat this area, either using radiofrequency to heat the tip (radiofrequency ablation) or cryotherapy to freeze the area (cryoablation). In order to perform catheter ablation, it is necessary to have specialised computer equipment to accurately detect and analyse the electrical signals as well as the equipment to deliver the radiofrequency current or cryotherapy.

In January 2020, the Charity provided £80k to enable the RHC Cardiac services team to purchase a new version of the specialised computer system required for catheter ablation procedures. This system is now used for all children undergoing catheter ablations in Scotland. The new system includes the device that delivers radiofrequency energy and allows use of more sophisticated electrode catheters. It also includes a 3D mapping system which helps to accurately identify the area that is causing the heart rhythm problem as well as reducing or even eliminating the need to use x-ray screening thus reducing exposure to radiation.

*Having the cryoablation equipment means that the RHC cardiac team can now offer this treatment to children in Scotland who have arrhythmias that arise near the AV node rather than sending them to an adult hospital or to a cardiac unit in England. This funding is crucial in helping us develop our service to provide the best treatment possible for the children of Scotland.*

Dr Karen McLeod, Consultant paediatric Consultant, RHC

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## Directors' Report (cont'd)

### Achievements and performance (cont'd)

#### Cardiac Electrophysiology Recording System / Cardiology Cryology Equipment (cont'd)

An additional £100k has also been awarded (across 2019/20 and 2020/21 financial years) for the purchase of cryoablation equipment to deliver cryotherapy. One of the risks of catheter ablation is damage to the heart's normal electrical system, a condition called heart block, resulting in the need for a lifelong pacemaker. This is a serious complication in a child. Cryoablation almost eliminates the risk of heart block when treating rhythm problems that arise near the AV node, a vulnerable part of the heart's electrical system.

#### Fetal Cardiac Scanner

The Charity is working with the Scottish Fetal Cardiology Service based at RHC to enhance and develop their service to meet not just current, but future needs.

Congenital Heart Disease (CHD) is the most common group of abnormalities affecting fetuses and newborn babies. It can be identified during fetal life with high diagnostic accuracy in tertiary centres with an established fetal cardiology service. This then allows appropriate counselling of families; prognosis; development of clinical treatment plans including obstetric care, delivery, neonatal cardiac management and even cardiac surgery, which can be planned and prepared for in-utero. RHC has a congenital cardiac echocardiographer and a paediatric cardiology consultant specifically trained in fetal cardiology and this presents a strong opportunity to develop and enhance the current service provision, putting Scotland at the forefront of new and advancing methods. As many as one-third of the referrals to the Fetal Cardiology Service are received from health boards outwith Greater Glasgow and Clyde, therefore enhancements to the service are of real benefit to babies and families nationwide.

The team were keen to enhance the fetal cardiology provision via purchase of new, state of the art scanning equipment and the Charity, supported by our partnership with Barclays, have funded this Fetal Cardiac Scanner at a cost of £80k.

The new equipment provides a stark improvement in image quality.

This high-resolution scanner allows for high diagnostic accuracy which in turn provides earlier and more accurate diagnoses to support the unborn babies, and their parents, across Scotland who are affected by congenital heart disease.



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## Directors' Report (cont'd)

### Achievements and performance (cont'd)

#### Renal Appeal

The children's hospital in Glasgow is the national centre in Scotland for kidney transplants. Each year hundreds of children from across Scotland are treated on the Renal Ward for kidney failure - a life-long, life-limiting condition which cannot be cured. These children are often robbed of their childhood as they face years of medication, dialysis, and in some cases an endless wait until a kidney match becomes available for transplant.

Thanks to the ongoing generosity and support of our donors, we have committed additional funding of £200k to the enhancement and reconfiguration of the Renal Unit, as well as support and resources for the Home Dialysis Service to help our renal patients cope with the challenges of living with kidney failure.

*"Through additional resources and equipment, we can ensure that the best possible support is in place for families as they adjust to life-saving renal treatment at home. Giving dialysis is a complex procedure, so my role is to teach families how to safely administer this at home, and to support them through their treatment."*

Zoe Dickson, Home Haemodialysis Clinical Nurse Specialist

#### Structured Play & Events Service

Play is a powerful part of a child's recovery and an important part of our work to create positive hospital experiences for young patients. Being in hospital can be a very frightening and distressing time for young patients. Every day, our extra special team of play staff and volunteers are able to relax and distract children through the power of play - creating joyful memories for families during difficult times. It is our ambition that no child should ever be lonely or scared in hospital.

Playing with teddies in our Teddy Hospital can transform a child's hospital experience. Through structured play with our Play Team, children become more familiar with their condition and medical procedures by examining and treating their teddies using real and toy hospital equipment - from medicines and cannulas, to bandages and x-ray machines.

Visits to our Teddy Hospital help to reduce feelings of worry as children have the chance to learn and explore through play. Children then feel more prepared and empowered for upcoming treatments, making their hospital experience more positive.

*"The Teddy Hospital is a fantastic facility. My son has visited twice before his open-heart surgeries. He loved being able to look after his teddy just like the doctors and nurses look after him, and getting to practice with the mini CT/MRI scanner."*

Carolyn, parent

In total in 2019/20, the Charity invested £506k in our wide-ranging Play and Events programme. We are grateful for the ongoing support of the Morgan Stanley International Foundation who have funded the Teddy Hospital at £25k in 2019/20 and pledged to continue this in the following year.

## Directors' Report (cont'd)

### Achievements and performance (cont'd)

#### Research Work - Office for Rare Conditions

The Charity has supported the Office for Rare Conditions since its inception in 2017 and provided additional funding in 2020 of £75k, bringing the total invested over four years to £300k. Rare conditions are chronic and often, but not always, life threatening, and the vast majority will affect very few, sometimes only a handful of people or even only a single person in the whole of the UK. As 75% of rare conditions are identified in childhood, it is vital to obtain as comprehensive an understanding of these conditions as possible in order to improve the treatment that patients receive, both today and in the future.

The aims of the service are to improve the standard of care received by children and their families who attend hospitals in Glasgow by developing local solutions that allow effective and co-ordinated implementation of rare disease policies through four identified objectives:

1. Increase awareness and knowledge of rare conditions.
2. Enhance the support that is available to children, adults and their families/carers.
3. Enhance the care of people with rare conditions.
4. Increase the participation of people with rare conditions in multi-centre research.

Patient & Family Engagement is a key component of the work established by the Office for Rare Conditions and it has an established Patient Advisory Group comprised of parents/carers and adult patients who attend hospitals in Glasgow. The group meets regularly and members of the group discuss their personal experiences of healthcare, raise concerns on their own or others behalf, signpost to new resources and share common experiences, identifying issues of concern and working with the Office, they explore possible solutions. Feedback from patients and families identified that they need more, and often more detailed, information about their condition, to be able to meet others in similar situations, to identify sources of support and for a better co-ordination of care. In addition to this network of support from the Parent Advisory Group, the office also organises quarterly newsletters to patients, parents and professionals, hosts patient education events and fun events for children.

Another key component of the Office's work is to increase the participation of people with rare conditions in multi-centre research. In collaboration with clinical services, the Office is organising a patient/parent information event for two upcoming trials and continues to encourage patient participation in research in a variety of different ways as required by each individual situation. Of the 31 projects funded by the Charity's Research Fund between 2015 – 2018, 11 (36%) were awarded to projects in the fields of rare conditions.



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## Directors' Report (cont'd)

### Achievements and performance (cont'd)

#### Research work - Office for Rare Conditions (cont'd)

*"I have loved being a member of the Patient Advisory Group with the Office for Rare Conditions as it means I can help influence how changes to policy and procedures are rolled out from a parent/patient perspective. It's made me feel valued and respected and so much more than just "Mum". The family days have allowed me to connect with other "rare" families who walk a similar path, many of whom we know anyway yet never seem to find the time to reconnect and of course we all get to see each other together. Being involved in the Office for Rare Condition's events makes our family feel significantly less isolated. When you are raising a rare child you have to find your tribe. That can be difficult when other children with the same condition are spread across the globe, but when you connect with other families with a different diagnosis the parallels in your day-to-day lives are often so similar that there is a mutual respect and support to be found. The Office for Rare Conditions facilitates that in such a beautiful, natural way that nothing ever feels forced.*

*Families come to make friends but then also become inspired to become patient advocates, policy influencers and game changers. It's such a powerful group to be a part of and its growing in to such a wonderful vibrant community thanks to the connections made at each event."*

*Parent*

#### Research Work – Clinical Trials

We are proud to have funded pioneering research to bring gentler testing to tiny babies. Through research funded by the Charity, technology has been developed to replace invasive blood sampling procedures for newborn babies in intensive care through the use of a patch placed on the skin. When babies are born early, it is vital to track levels of glucose, lactate, sodium and potassium in their bodies, as the balance of these can be critical. The levels are currently measured by heel stick blood tests or blood taken from a vein, which can be distressing for babies and their families. This process also creates the risk of depleting the blood in babies who are already very vulnerable in the neonatal intensive care unit.

Scientists at the University of Strathclyde are researching whether levels of glucose and lactate can instead be accurately collected through the skin through the use of a wearable patch. A clinical trial is in progress with the medical team at the Neonatal Unit of the Royal Hospital for Children in Glasgow.

If the technique is found to work, it will be transferred into a future medical device in the form of a wireless patch sensor that could be used for any sick baby.

*"Some of the babies in the unit need to have blood samples taken four or more times every day. The sickest babies may need to have samples taken even more frequently, sometimes every hour. The distress and pain of blood sampling in a newborn baby is not just short-term discomfort, but may cause long-term neurodevelopmental issues as well, which this approach could completely avoid."*

*Dr Neil Patel, Consultant Neonatologist*

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## Directors' Report (cont'd)

### Achievements and performance (cont'd)

#### Crosshouse Children's Fund

The Charity is dedicated to giving children across the West of Scotland hospital experiences which are second to none.

Through the creation of Crosshouse Children's Fund, we are proud to be extending our support beyond NHS Greater Glasgow & Clyde to help care for Ayrshire's babies, children and young people in hospital too. As part of our strategy to provide direct, financial support to maternity, neonatal and paediatric sites across the West of Scotland, the Charity was delighted to launch in May 2019 the Crosshouse Children's Fund to raise funds for the children cared for and treated within NHS Ayrshire & Arran.

Monies raised supports the Paediatric Units at University Hospital Crosshouse, the Neonatal and Ayrshire Maternity Units as well as outpatient services at Ayrshire Central. With the help of communities across Ayrshire & Arran, we are delighted to be able to support the almost 8,000 babies, children and young people treated within the paediatrics department of Crosshouse each year, the more than 4,000 babies cared for in the maternity services, the 500 babies who require specialist care in the neonatal unit and almost 13,000 children who require emergency A&E treatment each year.

#### Rainbow House Garden

Rainbow House is an assessment, diagnosis and treatment centre which gives support to children with developmental difficulties. The Community Paediatric Team at the centre comprising paediatricians, nurses, occupational therapists, physiotherapists and psychologists, help children overcome their challenges in an informal and friendly environment.

The outdoor sensory space for the children was brought to life by Glasgow Warriors and their sponsors Mackenzie Construction. The generous donation of £25k from Mackenzie Construction covered the purchase and installation of all of the play equipment and garden furniture needed – including a log train, seating area, basket swing and plants. The sensory space has been completely transformed and is a welcome addition to Rainbow House.

*"This is a truly magnificent donation from Crosshouse Children's Fund and the equipment will be put to good use by all the families attending Rainbow House. The garden is looking fantastic and will make such a difference to the children and families; it is a safe and open space for children of all abilities to access, whether it be for fun, a bit of time out or part of an assessment. A special thank-you must also go to Mackenzie Construction for their hard work and generosity."*

Jean Davies, Clinical Nurse Manager at Rainbow House



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## Directors' Report (cont'd)

### Volunteers

Volunteers are integral to the life of the Charity and we are indebted to our dedicated team of more than 220 generous and kind-hearted volunteers who come from all walks of life and give their time to help us raise vital funds and awareness, and to support the young patients within the children's hospital.

The Charity works in partnership with NHSGGC to deliver the volunteer programme at RHC and has 144 (2019: 142) hospital-based Charity volunteers who are there to help children and their families across a wide range of functions including playmakers, MediCinema film screenings, storytellers, hospital welcome guides, health & beauty services, volunteer drivers, gardeners and the education service and more. Charity volunteers are also the face of the Fundraising Hub at the hospital. Volunteers assist with our busy events programme, putting smiles on children's faces all year round and especially at Christmas as Santa and his elves.

In addition to hospital volunteers, the Charity has 84 (2019: 78) active fundraising and administration volunteers who provide the Charity with assistance at external talks and events, bucket collections, the collection can service and office administration. This year we were fortunate to be joined by the Paisley Court Café whose steadfast volunteers now contribute their time to help the Charity raise vital funds through the sale of snacks and refreshments in the Court café.

Our volunteers have contributed 24,000 hours of their own time this year alone, some having done so for many years now.

*To me, as a volunteer, you don't have to move mountains to make a difference. What I get from volunteering is a sense of doing something worthwhile. It's fun, I know that what I do is appreciated and I've met some lovely people.*

John, Hospital & Fundraising Volunteer

### Financial Review

It would be fair to describe the 2019/20 financial year as a year of real highs and lows. The first 11 months of the year were hugely energetic and positive. Over the summer months, with our counterparts in Edinburgh and Aberdeen, Oor Wullie's BIG Bucket Trail, our first event of this kind and the first national art trail in Scotland took place with much excitement and enthusiasm from every corner of Scotland. We launched the Crosshouse Children's Fund to extend our work with the NHS and families to a greater geographical area. As we worked towards our 20<sup>th</sup> anniversary in 2021, we were able, with the generous support of our donors, to build our income to over £5m for the first time since 2015 after our name change and the loss of the much loved 'Yorkhill' brand and all the equity that it held. The Charity was building significant momentum and looking to continue to build upon the restructuring work of 2018/19 to implement our strategic aims. Then in March 2020, along with the rest of the world, we were forced to face the reality of the COVID-19 pandemic and the impact that this would have on the Charity in the short, medium and long term.

The challenging end of the year does not detract from the positives of the year. We are delighted to report that we exceeded our income target raising £5.2m, higher than original budget of £5m for the year. We operate in a highly competitive arena, where we understand that donors make a choice to support us over many other deserving charities, and we are truly grateful for their steadfast and unstinting support.

## Directors' Report (cont'd)

### Financial Review (cont'd)

#### Oor Wullie's BIG Bucket trail

Oor Wullie's BIG Bucket Trail was not only Scotland's, but the world's, first nationwide public art trail. It was live across Scotland for 11 weeks from June to August 2019 culminating in September 2019 with farewell weekends and live auctions undertaken across Scotland. The Charity was provided with an unprecedented opportunity to engage with the public across Glasgow and the West to raise awareness and vital funds, with hundreds of thousands of people across Scotland exploring the trails with friends and family 'unlocking' and collecting sculptures.

The Trail, organised in collaboration with Edinburgh Children's Hospital Charity, the ARCHIE Foundation, DC Thomson Media and Wild in Art, saw 200 larger than life individually designed Oor Wullie sculptures, and 245 mini Oor Wullie sculptures painted by schools and nurseries, brought to the five main host cities of Glasgow, Edinburgh, Aberdeen, Dundee and Inverness, in addition to the many surrounding towns and villages who got behind and supported the project from the outset. The trail provided hundreds of thousands of trail goers, with lots of fun, smiles, laughter - and selfies - along the way.

Since appearing in the Sunday Post over 80 years ago, Oor Wullie has become a much-loved part of Scottish heritage. The many artists involved with the project, all of different styles and mediums captured his love of life, fun and laughter and inspired the public to come out in support of the three charities who were collectively trying to raise vital funds to promote the advancement of paediatric healthcare throughout Scotland. The trail provided an invitation to residents and visitors alike to explore the 5 cities and surrounding areas and a fun and active day out for children and families, as well as promoting the work of the charities.

The Charity is enormously grateful to Arnold Clark for their extremely generous support and sponsorship of the Trail at a national level. Not only are we thankful to Arnold Clark for their national sponsorship, we are also indebted to the support and enthusiasm of all their staff who helped to make the trail the success it was supporting in a number of different ways including help with design and printing, staff fundraising and the provision of vehicles throughout the trail. We are also thankful to our Design Partner Avian, our Discovery Partner CityLink, our Logistics Partner The Malcom Group, our Innovation Partner Scottish Power and our Community and Farewell Weekend Partner Zero Waste Scotland who have provided generous support and sponsorship.



We are also indebted to Active Scotland, BiGroup, Leith Agency, Northwood Charitable Trust, Police Scotland, ScotRail and Visit Scotland for their support of the overall Trail. The Oor Wullie's BIG Bucket Trail demonstrated partnership working at its best and we look forward to building a true and lasting legacy with our ongoing partnerships with EHC and the ARCHIE Foundation in the coming years.

## Directors' Report (cont'd)

### Financial Review (cont'd)

The response to this first ever national art Trail was truly remarkable and we were overwhelmed by the enthusiasm and love for Oor Wullie and the Charity. From the initial generosity of national sponsor Arnold Clark, to the moment the first sculpture was placed on its plinth, thousands of locals, tourists and families were thrilled to discover these exceptional representations of Scotland's favourite son.

Oor Wullie's BIG Bucket Trail truly captured the public imagination, and the awareness raised for the charities while the public had fun on the trail, was significant:



- 1,628,038 total sculpture collections
- 45,219 app users
- 16,3789 visited more than 1 city & 2,809 visited all 5
- 16,599 facebook followers (reviewed at 4.9 out of 5)
- 15 million steps, over 300 miles – an average of 11 miles per user – walked by trail-goers using the app pedometer
- Most visited sculpture during the Trail– Oor Rod in Glasgow

*"Had a fab time. Gets you seeing parts of Scotland you would normally never see and keeps you fit at the same time. The artwork was amazing! Thank you!"*

Overall from all the Trail activity including sponsorship, community activity, Oor Wullie's BIG walk around Glasgow and culminating in the Glasgow auction event at Kelvingrove Art galleries in September, the Charity (and trading subsidiary) raised over £500k of net funds, a phenomenal contribution towards our projects, and a sum of which we are very proud and delighted.



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## Directors' Report (cont'd)

## Financial Review (cont'd)

### Social media

Awareness, recognition and engagement with the Glasgow Children's Hospital Charity brand continues to increase across all touchpoints, both online and offline. Our social media channels have seen a 9% annual growth on average, with more than 82,000 followers across Facebook, Instagram, Twitter and LinkedIn. Media coverage secured across major broadcasters through the year, including BBC, STV and Sky TV, took GCHC's message to a national audience. The Charity continues to lead the sector on social media, and is both the leading children's charity and leading healthcare charity in Scotland across platforms. Donations made directly via social media and our website continue to increase year on year, and as digital adoption accelerates due to the COVID-19 crisis, the strength of our brand and social media audience will be increasingly valuable assets in the months to come.

### Reserves

At the end of the financial year the Group's reserves were as follows:

#### Unrestricted Funds:

Designated charitable activities reserve	939,800
Designated general reserve	447,733
General Funds – tangible fixed assets	63,122
	<hr/>
	1,450,655
Restricted Funds	1,479,320
	<hr/>
<b>Total Funds</b>	<b>2,929,975</b>
	<hr/> <hr/>

#### Reserves policy

The Directors examine the requirement to retain reserves within the Charity on an annual basis to ensure there are sufficient free unrestricted reserves to safeguard the financial stability of the Charity against unforeseen fluctuations in income levels.

The World Health Organization (WHO) declared COVID-19 a pandemic on March 11 2020. This timing meant that the Board was in the position to take this into consideration when reviewing the level of reserves necessary to take the Charity into 2020/21. The Directors took the view that it was necessary at that point in time to build up the level of the reserves in order to both protect the viability of the Charity throughout 2020/21 and safeguard the funding of our ongoing projects. The Directors believe this is the prudent and appropriate approach while the Charity, and the rest of the world, are experiencing a period of extremely high uncertainty and provides the necessary resilience to face the short, medium and longer term.

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## Directors' Report (cont'd)

### Financial Review (cont'd)

#### Reserves (cont'd)

The Board are acutely aware that the Charity is established for the benefit of our young beneficiaries and that the reserves, which comprise publicly donated monies, exist to help the Charity achieve its charitable objectives. As such, the Board considered it prudent to develop criteria to govern the use of the reserves in the difficult period ahead. It is acknowledged that from time to time, the % criteria may alter, with the Board's prior approval, if required to help safeguard the future of the Charity:

- Approximately 70% of our reserves to be available for the purposes on which the Charity was founded, that is to support children and families throughout Scotland affected by ill health and receiving treatment and care at the Royal Hospital for Children, Glasgow or in one of the affiliated maternity units or community clinics.
- Approximately 20% of reserves to be available to cover staff salary costs, on a reduced costs basis for three to four month period.
- Approximately 10% of reserves to be available to cover operational costs including contractual commitments and obligations, on a reduced costs basis for three to four month period.

Accordingly, a specific designated reserve for charitable activities has been created at £939,800 being the level of unrestricted funds required to ensure these projects continue should there be no further donations for those purposes. This approach will allow for the continuation of, at a minimum, our regular ongoing charitable projects funded each year without the threat of pulling these resources from our young and vulnerable beneficiaries.

#### Going concern

In the light of the COVID-19 pandemic and the likely impact on the Charity over the next 12 months on our income and our operations, the Board and the Executive Team have scrutinised the activities of the Charity, taking into consideration the short, medium and long term situation, our capacity and capability to tackle each stage of the emergency and recovery periods.

The immediate impact of the pandemic saw the Charity enter an emergency phase of operations where we were acutely aware that the cancellation of mass participation and other events, and our reliance on public donations, would see a dramatic fall in our income.

The Charity took action to reshape our operating model to develop an Emergency Response Team to work closely with our NHS partners to align ourselves with their pressing needs for assistance.

In response to the immediate crisis, the Charity quickly established an Emergency COVID-19 Appeal, to bring immediate relief, comfort and hope to hospital families, many of whom have been known to the Charity for years. The Charity's immediate support included practical, emotional and financial support for parents and carers struggling to cope with the pressures of having a child seriously ill in hospital; respite for front-line NHS staff; and helping children to play and stay connected with their families and loved ones at this difficult time.



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## Directors' Report (cont'd)

### Financial Review (cont'd)

#### Going Concern (cont'd)

In terms of finances, the Charity applied for, and received, various forms of emergency funding to carry out this charitable work. The Charity also took the opportunity offered by the Government's Job Retention Scheme to furlough a large number of staff. As detailed above the reserves have also been increased and restructured to maximise our ability to carry out our vital work over the next year.

The Board have concluded that there are no known material uncertainties regarding the Charity's ability to continue as a going concern and accordingly the financial statements have been prepared on a going concern basis. The Board considers that the Charity has sufficient reserves and the intention to see them utilised only when appropriate to do so. Detailed management accounts are prepared and scrutinised on a regular basis.

#### Investment policy

The Charity's investment objectives are to at least maintain, and ideally grow, the real value of the Charity's capital with a low attitude to risk. Funds needed to meet immediate, short and medium term commitments along with an allowance for the Charity to be able to react to unplanned events, should be in investments which are both liquid and of low capital volatility. The key risk to funds held for the longer term is inflation and assets should be invested with a view to generating a return on excess of inflation over the longer term whilst generating an income to support the Charity's on-going activities.

The Charity is reliant on fundraising income for its grant making and operational activities and the majority of the Charity's funds have a time horizon of less than 3 years. The Board of Directors has reviewed the investment policy and practice and concluded that short to medium term investment of funds should be held in a mixture of current and term bank accounts to optimise interest earned.

As a result of wider economic conditions, deposits rates have remained low and the interest earned has not exceeded inflation. The funds invested in term deposits have achieved an average rate of 0.83% against an inflation rate of 1.5% (CPIH at March 2020).

#### Risk management

The Directors and Senior Management Team examine the major strategic, business and operational risks which the Charity faces on a regular basis and adopt a risk management strategy which throughout the year comprised:

- an annual Board-level review of the risks which the Charity may face;
- the establishment of systems and procedures to mitigate those risks identified in the plan;
- the implementation of procedures designed to minimise any potential impact on the Charity should any of those risks materialise, and
- monthly reviews of these risks and procedures by the Senior Management Team complemented by a quarterly update to the Finance & Legal Committee.

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## Directors' Report (cont'd)

### Risk management (cont'd)

In the current climate, the Board and Finance & Legal Committee are meeting virtually on a monthly basis and considering the risk assessment in detail in addition to scrutinising the Charity's finances and plans for the emergency and recovery periods.

The Directors consider that the principal risk facing the Charity at the current time is that the cancellation / postponement of events, including mass participation sponsored events, the potential for a recession and general economic uncertainty will result in a fall in income of a significant scale and could impact our ability to deliver our charitable projects.

And whilst we as a Charity are ready with the upmost conviction to alter our operating model, business plan and develop a new and innovative fundraising strategy which will hopefully harness the imagination of the Scottish population, we will undoubtedly need to rely on the goodwill of the people of Scotland to continue supporting us, and to do whatever they can to help support Scotland's sick children; children who need help now more than ever and who ultimately deserve the best that we can all give to them. But we cannot do this alone, and we will therefore be asking for the support of not only our loyal, steadfast supporters who have been by our side for almost twenty years, but from the business community, philanthropists, government and individuals who can support and are willing to do so.

It is the time for us all to stand up for our children in hospital and build on the goodwill and unbelievable support that our NHS is receiving now. The Board of Directors and the Executive Team have developed a comprehensive Recovery Plan which is underpinned by a revised business model, but one which is supported by prudent financial management and a low risk strategy of mid-level fundraising approaches and propositions coupled with high intensity engagement.

In addition to the action taken around reserves, this risk is being managed by robust multi-faceted Fundraising and Marketing & Communications strategies. The fundraising team are actively engaging with donors, fundraisers and volunteers across every viable platform and are always looking to diversify the fundraising portfolio with new opportunities. The Board are aware that the Charity may need to restructure its operations to meet the current challenges and all viable alternatives are under consideration.

### Plans for future periods

The Charity had drawn up an initial budget for 2020/21 capitalising on the momentum being built up across the 2019/20 year to continue our strategic aims of growth and expansion of our operations. Along with many in the sector, these plans have been 'shelved' and new plans drawn up to take account of the dramatically altered landscape that we are all facing at this time. It has been widely reported that Charities expect to lose between a quarter to half of their voluntary income, with one in five Scottish charities reporting being at risk of collapse. While the Board have, and will continue to take, all steps possible to ensure the financial and operational viability of the Charity, there is no doubt that COVID-19 has impacted every part of the Charity's operations.

## Directors' Report (cont'd)

### Plans for future periods (cont'd)

In the first part of the financial year, we launched a COVID-19 Emergency Appeal which, despite the incredibly difficult economic landscape, was well received and allowed us to be front and centre at each of the hospitals we support as a key partner of the NHS in the West of Scotland.



Thanks to the generous support for this emergency appeal we have provided:

- **Travel, accommodation and financial support for families.** As a national centre of excellence, 1 in 4 children treated in RHC Glasgow travel from beyond the Greater Glasgow area for specialist care. During lockdown, and with travelling and visiting restrictions in place, this makes what would normally be straightforward trips between home and hospital even more challenging for families.
- **Play resources.** Play is a crucial part of a child's recovery, and in these unprecedented times, play has become even more important to the wellbeing of our young patients. Whilst some elements of our hospital play and events programme were restricted during lockdown, we continued to fund age and needs appropriate play resources, and support our charity-funded Play Team to ensure that they have the resources needed to deliver daily play, distraction and interaction for our young patients.
- **Respite and morale boosts for our NHS heroes.** A small team of staff and volunteers operated as part of our Emergency Response Team, working hard to support our patients, families and NHS Heroes at this time. As well as funding essential items to support with the relief effort across NHS Greater Glasgow & Clyde, thanks to support from our corporate and community partners, we also secured donations of food and refreshments for the units and services we support including food, drinks and coffee machines for our NHS Staff Wellbeing Rooms, emergency clothing and toiletries for patients and their families, games, toys and resources for patients.
- **Keeping families connected.** Technology has taken a new prominence, helping to keep young patients connected to their families when they couldn't be together during long hospital stays. Due to the increased restrictions to visiting, children often miss out on the chance to spend quality time with their loved ones, in particular grandparents, siblings and neighbours who previously provided much needed respite for primary carers during visiting time. With our charity-funded iPads, children can keep in touch with siblings, grandparents, aunts and uncles, during what are incredibly overwhelming times. The iPads also allow children to enjoy virtual games, entertainment and activities delivered by our Play Team, as well as the opportunity to engage with their friends across the hospital who they can no longer interact with due to strict infection control restrictions. Investing in this technology is a crucial part of our commitment to supporting the mental and physical wellbeing of young patients, by helping to reduce worry and anxiety during hospital stays.

Moving from this initial emergency phase into a recovery phase, we continue to work closely with our NHS partners to align our operations to their needs, both existing and new requirements to cope with the 'new normal' for the hospitals.



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## Directors' Report (cont'd)

### Plans for future periods (cont'd)

Lockdown has been particularly detrimental for fundraising, and the giving landscape has changed beyond recognition. All of our planned events for 2020 have now been cancelled or postponed until 2021. Despite our best hopes that this would be a temporary situation, it is now clear to see that fundraising as we know it will take a long time to recover to the levels of previous years, especially considering our longstanding heritage as a grassroots funding organisation. However, since the start of the crisis we have been working hard to explore every possible avenue of funding, including new and innovative ways to generate income and awareness. These avenues include individual giving, fundraising, marketing appeals, social and digital donations, and trust applications; we have also applied for all of the Scottish Government, UK Government and third sector funds for which we are eligible, with some success. Throughout this period, we have focused our resources and attention on those areas that will generate the largest possible return for the Charity. Income generation remains our number one priority, and we continue to explore every possible opportunity to ensure the long-term viability of the Charity.

Board and Finance Committee utilise technology to meet virtually on a regular basis throughout the emergency and recovery periods to monitor the Charity's activity ensuring that long term viability and resilience is safeguarded.

A revised recovery budget is under development in order to ensure that not only are we able to deliver on our core objectives as a Charity, but that we are in position to be able to rebuild and take advantage of new opportunities as they hopefully arrive. Our long-term, prudent financial management gives us the opportunity to move forward with confidence, whilst also appreciating the challenges ahead with clarity.

### Reference and administrative details

Charity number	SC007856
Company number	SC222439
Registered office	100 Brand Street, Glasgow G51 1DG

### Key management personnel

The key management personnel are those individuals in charge of directing and controlling, running and operating the Charity on a day to day basis and comprise the Board of Directors, who are the Charity's Trustees for the purpose of Charity law, the Chief Executive Officer and the Chief Operating Officer.

## Directors' Report (cont'd)

### Reference and administrative details (cont'd)

#### Directors and Trustees

Professor Peter Watson (Chairman)  
Mr Robert Vaughan (Vice-Chairman)  
Mr Stuart Anderson (Secretary - Resigned 24 September 2019)  
Professor Hazel Borland (Appointed 24 September 2019)  
Mr Jonathan Bryden (Treasurer - Resigned 24 September 2019)  
Professor Syed Faisal Ahmed  
Miss Victoria Drysdale  
Dr Abid Faqir  
Mr David Kennedy (Appointed 24 September 2019)  
Mr David McClelland (Appointed 24 September 2019)  
Mr Sean Murray (Appointed 24 September 2019)  
Mr Andrew Perratt  
Dr Alison Rennie (Resigned 24 September 2019)  
Ms Jennifer Rodgers  
Dr Joanne Stirling  
Mr Scott Taylor  
Ms Gail Thomson (Treasurer - Appointed 24 September 2019)

#### Secretary

Alison Gardner (Appointed 24 September 2019)

#### Chief Executive

Shona Cardle

#### Chief Operating Officer

Kirsten Sinclair

#### Auditors

Hardie Caldwell LLP  
Citypoint 2  
25 Tyndrum Street  
Glasgow G4 0JY

#### Bankers

Bank of Scotland  
174 Byres Road  
Glasgow G12 8SW

#### Solicitors

Turcan Connell  
Sutherland House  
149 St. Vincent Street  
Glasgow G2 5NW

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## Directors' Report (cont'd)

### Reference and administrative details (cont'd)

#### Governing Document

The Charity is a charitable company limited by guarantee, incorporated and registered as a Charity on 22 August 2001. The company is established and governed under its Articles of Association (revised 2018) which established the objects and powers of the charitable company.

#### Organisational Structure

The Board of Directors is responsible for providing strategic guidance and leadership. The Board meets quarterly with regular communication occurring between the Chair, the Vice Chair and the Chief Executive on matters requiring decisions between board meetings.

The Board appoints the Chief Executive who is responsible for ensuring that their policies and strategies are followed and for ensuring the operational management of the Charity. A formal staff structure exists below the Chief Executive covering the main activities of fundraising, corporate services and finance. There is an established procedure of delegation from the Board to the Chief Executive for the approval of commitments and payments within the parameters of an annually approved operating budget.

There are six sub-committees, which meet as required and make recommendations to the Board. These are:

##### *Finance and Legal Committee*

This Committee meets quarterly (or more frequently as required) to review the annual operating budget, quarterly reforecasts, comprehensive monthly management accounts, risk register and all financial and legal arrangements of the Charity and to report on these to the Board and make recommendations on actions required. This Committee also liaises with the external auditors.

##### *Remuneration Committee*

This Committee meets annually to review proposed staff salaries in conjunction with the annual operating budget, to assess their suitability in line with industry benchmarking and individual objectives and to make recommendations to the Board.

##### *Board Review Committee*

This Committee meets quarterly and its remit includes a full review of the policies and procedures in place for all aspects of Board recruitment, selection and induction in addition to making recommendations to the Board on potential skills gaps and specific appointments.

##### *Business Development Committee*

This Committee meets periodically to identify and develop new avenues of income growth, growth in existing income streams, responses to emerging issues in business development and to review and assess appropriate business cases and plans prepared by the team in respect of delivering outcomes on a timely basis.

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## Directors' Report (cont'd)

### Structure, governance and management (cont'd)

#### *Professional Scientific Advisory Committee*

This Committee meets as required to discuss the applications received for charitable expenditure, with specific reference to medical equipment, to assess and prioritise them and to make recommendations to the Board.

#### *Local Activity and Funding Committee*

This Committee meets quarterly to identify and review activity at local level and recommend proposals for funding to the Board for all non-clinical based functions. The Committee identifies and aligns priorities and objectives between the Charity and NHSGGC at a local level and ensures that all proposals and activities are in line with relevant protocols and standards.

#### Appointment of Directors

There is a formal appointment process, led by the Board Review Committee. A skills assessment is carried out on a regular basis to identify gaps and succession plans reviewed. Written applications for membership are considered by the Committee who meet the applicants and make recommendations to the Board. Following a comprehensive induction process the admitted member automatically constitutes a Director of the company. At each Annual General Meeting, any Director appointed during the year and one third of remaining Directors, on a rotation basis, will retire. All retired Directors can offer themselves for re-appointment.

The following Directors will retire at the following AGM and will be eligible to offer themselves for re-election at this time:

Professor Hazel Borland  
Dr Abid Faqir  
Mr David Kennedy  
Mr David McClelland  
Mr Sean Murray  
Ms Gail Thomson  
Mr Robert Vaughan  
Professor Peter Watson

Directors represent independent professional individuals and medical and other NHS staff. The maximum number of Directors is 16 and the Chair may not be an NHS employee. Directors are appointed to the offices of Chair, Vice-Chair and Treasurer.

#### Director Induction and Training

Guidance notes and formal training are provided on trustee duties and responsibilities. A full induction process is conducted on recruitment including an information pack and meetings with key personnel. In addition, informal briefings are provided by Directors at quarterly board meetings and sub-committees by members of the legal and accountancy professions. Opportunities also exist for touring the facilities at the hospital. The Board holds 'away days' periodically to review the strategic direction of the organisation and receive refresher training as required.

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## Directors' Report (cont'd)

### Structure, governance and management (cont'd)

#### Board Review

Following on from the external Board Review commissioned in 2018, and with a number of long-standing trustees retiring in the year, a rigorous review of the skills and experience both existing on the Board, and needed for the next phases of the Charity's development, was undertaken and, with the assistance of external specialist recruitment advice, we were delighted to welcome five new trustees to the Board.

#### Remuneration policy for key management personnel

Staff salaries for all staff are set annually by the Remuneration Committee utilising regular benchmarking activity undertaken throughout the year looking at similar roles in similar organisations within the sector, published salary guides and taking account of both recruitment trends in the sector and staff turnover within the organisation.

#### Subsidiary Trading Company

The Charity operates a retail shop under a separate company, Glasgow Children's Hospital Trading Limited, which annually gifts its net profits to the Charity. The trading subsidiary was responsible for the management of the Oor Wullie BIG Bucket Trail on behalf of the Charity and accounting for the sponsorship and auction income.

### Responsibilities of the Directors

The Directors (who are also the Trustees of the charitable company for the purposes of Charity law) are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102: 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group, and of the incoming resources and application of resources including the income and expenditure of the charitable company and the group, for that period.

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## Directors' Report (cont'd)

### Responsibilities of the Directors (cont'd)

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent; and
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included in the charitable company's website.

### Disclosure of information to auditors

So far as the Directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director, has each taken all the steps that he or she is obliged to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

### Auditors

A resolution will be proposed at the Annual General Meeting that Hardie Caldwell be re-appointed as the Charity's auditors.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

On behalf of the Board



**Gail Thomson**

**Director and Treasurer**

Dated: 22 September 2020

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## INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS AND MEMBERS OF GLASGOW CHILDREN'S HOSPITAL CHARITY FOR THE YEAR ENDED 31 MARCH 2020

### Opinion

We have audited the consolidated financial statements of Glasgow Children's Hospital Charity group and parent company for the year ended 31 March 2020 on pages 32 to 58. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charitable company's affairs as at 31 March 2020 and of the group's and charitable company's incoming resources and application of resources, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the group and the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

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## INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS AND MEMBERS OF GLASGOW CHILDREN'S HOSPITAL CHARITY FOR THE YEAR ENDED 31 MARCH 2020 (cont'd)

### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement in the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- proper and adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Directors' Report.

### Responsibilities of Directors

As explained more fully in the Responsibilities of the Directors statement set out on pages 27 - 28, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



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## INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS AND MEMBERS OF GLASGOW CHILDREN'S HOSPITAL CHARITY FOR THE YEAR ENDED 31 MARCH 2020 (cont'd)

In preparing the financial statements, the directors are responsible for assessing the group's or charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's directors (who are also the trustees of the charitable company for the purposes of charity law), as a body in accordance with Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and directors those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members and directors as a body, for our audit work, for this report, or for the opinions we have formed.



Marion Hopper (Senior Statutory Auditor)  
For and on behalf of Hardie Caldwell LLP  
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006  
Citypoint 2  
25 Tyndrum Street  
Glasgow  
G4 0JY

Date: 22 September 2020

**Consolidated Statement of Financial Activities**  
(Incorporating an Income and Expenditure Account)  
For the year ended 31 March 2020

	Note	Unrestricted funds £	Restricted funds £	2020 Total £	2019 Total £
<b>Income from:</b>					
Donations and legacies	3	2,126,750	1,368,114	3,494,864	3,751,864
Other trading activities	4	1,196,386	470,868	1,667,254	929,227
Investment income	5	32,721	19,899	52,620	42,676
<b>Total income</b>		<b>3,355,857</b>	<b>1,858,881</b>	<b>5,214,738</b>	<b>4,723,767</b>
<b>Expenditure on:</b>					
Raising funds:					
Donations and legacies	7	1,048,838	192,716	1,241,554	1,264,366
Other trading activities	7	724,631	128,138	852,769	438,640
Charitable activities	7,8,9	623,668	2,025,407	2,649,075	3,126,830
<b>Total expenditure</b>		<b>2,397,137</b>	<b>2,346,261</b>	<b>4,743,398</b>	<b>4,829,836</b>
Net movement in funds before (losses) / gains / on investments					
		958,720	(487,380)	471,340	(106,069)
(Losses) / gains on investments	14	(4,642)	-	(4,642)	7,496
Net income / (expenditure)	20	954,078	(487,380)	466,698	(98,573)
Transfers between funds	20,21,22	(261,459)	261,459	-	-
<b>Net movement in funds for the year</b>		<b>692,619</b>	<b>(225,921)</b>	<b>466,698</b>	<b>(98,573)</b>
<b>Reconciliation of funds:</b>					
Total funds brought forward	20,21,22	758,036	1,705,241	2,463,277	2,561,850
Net movement in funds for the year		692,619	(225,921)	466,698	(98,573)
<b>Total funds carried forward</b>	20,21,22	<b>1,450,655</b>	<b>1,479,320</b>	<b>2,929,975</b>	<b>2,463,277</b>

All of the above results are derived from continuing operations. All gains and losses recognised in the year and previous year are included in the above.

The attached notes form part of these financial statements.

**Charity Statement of Financial Activities**  
(Incorporating an Income and Expenditure Account)  
For the year ended 31 March 2020

	Note	Unrestricted funds £	Restricted funds £	2020 Total £	2019 Total £
<b>Income from:</b>					
Donations and legacies	3	2,126,750	1,368,114	3,494,864	3,751,864
Other trading activities	4	696,947	470,868	1,167,815	756,786
Investment income	5	32,636	19,899	52,535	42,646
<b>Total income</b>		<b>2,856,333</b>	<b>1,858,881</b>	<b>4,715,214</b>	<b>4,551,296</b>
<b>Expenditure on:</b>					
Raising funds:					
Donations and legacies	7	1,048,838	192,716	1,241,554	1,264,366
Other trading activities	7	225,107	128,138	353,245	266,169
Charitable activities	7,8,9	623,668	2,025,407	2,649,075	3,126,830
<b>Total expenditure</b>		<b>1,897,613</b>	<b>2,346,261</b>	<b>4,243,874</b>	<b>4,657,365</b>
Net movement in funds before (losses) / gains / on investments					
		958,720	(487,380)	471,340	(106,069)
(Losses) / gains on investments	14	(4,642)	-	(4,642)	7,496
Net income / (expenditure)	20	954,078	(487,380)	466,698	(98,573)
Transfers between funds	20,21,22	(261,459)	261,459	-	-
<b>Net movement in funds for the year</b>		<b>692,619</b>	<b>(225,921)</b>	<b>466,698</b>	<b>(98,573)</b>
<b>Reconciliation of funds:</b>					
Total funds brought forward	20,21,22	722,786	1,705,241	2,428,027	2,526,600
Net movement in funds for the year		692,619	(225,921)	466,698	(98,573)
<b>Total funds carried forward</b>	<b>20,21,22</b>	<b>1,415,405</b>	<b>1,479,320</b>	<b>2,894,725</b>	<b>2,428,027</b>

All of the above results are derived from continuing operations. All gains and losses recognised in the year and previous year are included in the above.

The attached notes form part of these financial statements.

## Consolidated Balance Sheet

As at 31 March 2020

	Note	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
<b>Fixed assets</b>					
Tangible Fixed assets	13	63,122	-	63,122	90,283
Investments	14	35,234	-	35,234	39,876
<b>Current Assets</b>					
Stock		13,796	-	13,796	7,951
Debtors	15	120,484	6,386	126,870	273,186
Cash at bank and in hand	16	2,080,966	4,546,309	6,627,275	6,213,210
		<u>2,215,246</u>	<u>4,552,695</u>	<u>6,767,941</u>	<u>6,494,347</u>
<b>Creditors: amounts falling due within one year</b>	17	(728,471)	(2,233,031)	(2,961,502)	(2,998,530)
<b>Net Current Assets</b>		1,486,775	2,319,664	3,806,439	3,495,817
<b>Creditors: amounts falling due after more than one year</b>	18	(134,476)	(840,344)	(974,820)	(1,162,699)
<b>Net Assets</b>		<u><u>1,450,655</u></u>	<u><u>1,479,320</u></u>	<u><u>2,929,975</u></u>	<u><u>2,463,277</u></u>
<b>Accumulated Funds</b>					
Unrestricted Funds:					
Designated charitable activities reserve				939,800	-
Designated general reserve				510,855	600,000
General funds				-	158,036
	20,21			<u>1,450,655</u>	<u>758,036</u>
Restricted Funds	20,22			<u>1,479,320</u>	<u>1,705,241</u>
	20,23			<u><u>2,929,975</u></u>	<u><u>2,463,277</u></u>

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and were authorised for issue by the Board of Directors and signed on its behalf by:



Peter Watson (Chair)  
Dated: 22 September 2020



Gail Thomson (Treasurer)  
Dated: 22 September 2020

The attached notes form part of these financial statements.

## Charity Balance Sheet

As at 31 March 2020

	Note	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
<b>Fixed assets</b>					
Tangible Fixed assets	13	63,122	-	63,122	90,283
Investments	14	35,334	-	35,334	39,976
<b>Current Assets</b>					
Debtors	15	442,430	6,941	449,371	118,849
Cash at bank and in hand	16	1,722,154	4,545,754	6,267,908	6,030,731
		<u>2,164,584</u>	<u>4,552,695</u>	<u>6,717,279</u>	<u>6,149,580</u>
<b>Creditors: amounts falling due within one year</b>	17	(713,159)	(2,233,031)	(2,946,190)	(2,689,113)
<b>Net Current Assets</b>		1,451,425	2,319,664	3,771,089	3,460,467
<b>Creditors: amounts falling due after more than one year</b>	18	(134,476)	(840,344)	(974,820)	(1,162,699)
<b>Net Assets</b>		<u>1,415,405</u>	<u>1,479,320</u>	<u>2,894,725</u>	<u>2,428,027</u>
<b>Accumulated Funds</b>					
Unrestricted Funds:					
Designated charitable activities reserve				939,800	-
Designated general reserve				475,605	600,000
General funds				-	122,786
	20,21			<u>1,415,405</u>	<u>722,786</u>
Restricted Funds	20,22			<u>1,479,320</u>	<u>1,705,241</u>
	20			<u>2,894,725</u>	<u>2,428,027</u>

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and were authorised for issue by the Board of Directors and signed on its behalf by:



Peter Watson (Chair)  
Dated: 22 September 2020



Gail Thomson (Treasurer)  
Dated: 22 September 2020

The attached notes form part of these financial statements.

## Statements of Cash Flows

For the year ended 31 March 2020

	Note	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
<b>Cash provided by operating activities</b>		<b>361,445</b>	<b>405,227</b>	<b>184,557</b>	<b>345,780</b>
<u>Cash flows from investing activities:</u>					
Dividends and interest	5	52,620	42,676	52,620	42,646
Purchase of fixed assets		-	(25,445)	-	(25,445)
<b>Cash provided by investing activities</b>		<b>52,620</b>	<b>17,231</b>	<b>52,620</b>	<b>17,201</b>
<b>Increase in cash in the year</b>		<b>414,065</b>	<b>422,458</b>	<b>237,177</b>	<b>362,981</b>
Cash at the beginning of year	16	6,213,210	5,790,752	6,030,731	5,667,750
Increase in cash in the year		414,065	422,458	237,177	362,981
<b>Cash at the end of the year</b>	<b>16</b>	<b>6,627,275</b>	<b>6,213,210</b>	<b>6,267,908</b>	<b>6,030,731</b>
<u>Reconciliation to Statement of Financial Activities</u>					
Net expenditure for the year as per the Statement of Financial Activities		466,698	(98,573)	466,698	(98,573)
<u>Adjustments for:</u>					
Depreciation	13	27,161	21,797	27,161	21,215
(Gains)/ losses on investments	14	4,642	(7,496)	4,642	(7,496)
Dividends and interest	5	(52,620)	(42,676)	(52,620)	(42,646)
(Increase) / decrease in stock		(5,845)	416	-	-
Decrease / (increase) in debtors		146,316	(100,847)	(330,522)	139,601
(Decrease) / increase in creditors		(224,907)	632,606	69,198	333,679
<b>Cash provided by operating activities</b>		<b>361,445</b>	<b>405,227</b>	<b>184,557</b>	<b>345,780</b>

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## Notes to the Consolidated Financial Statements

### 1. General information

The Charity is a company limited by guarantee, incorporated and registered in Scotland, under company number SC222439, and has no share capital. The liability of each member is limited to £1 in the event of winding up. The Charity's registered number is SC007856 and the registered office is 100 Brand Street, Glasgow G51 1DG.

### 2. Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

#### Basis of preparation

The financial statements of the charitable company, have been prepared in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities and Trustee Investment (Scotland) Act 2005 and the Companies Act 2006.

The Charity has availed itself of Paragraph 3 (3) of Schedule 4 of the Companies Act and adapted the Companies Act formats to reflect the special nature of the Charity's activities.

Assets and liabilities are initially recognised at historic cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

#### (a) Group financial statements

These financial statements consolidate the results of the Charity and its wholly owned trading subsidiary Glasgow Children's Hospital Trading Limited on a line by line basis incorporating income and expenditure under income from and expenditure on other trading activities respectively. With the preparation of consolidated financial statements by the Charity there is no requirement to disclose related party transactions with the wholly-owned subsidiary undertaking, Glasgow Children's Hospital Trading Limited.

#### (b) Taxation

The Charity is registered with the Office of the Scottish Charity Regulator and HM Revenue & Customs as a Scottish Charity for tax purposes and has no liability to corporation tax.

#### (c) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Directors in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

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## Notes to the Consolidated Financial Statements (cont'd)

### 2. Accounting policies (cont'd)

#### (d) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Directors in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Directors for particular purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income is allocated to the appropriate fund.

#### (e) Incoming resources

All incoming resources are included in the Statement of Financial Activities when the Charity is legally entitled to the income, receipt is probable and the amount can be quantified with reasonable accuracy. For legacies, entitlement is the earlier of the Charity being notified of an impending distribution or the legacy being received.

Trading turnover is attributable to the retailing of goods and services, primarily the sale of logo merchandise through the Charity's Fundraising Hub and mail order service, to the sponsorship, auction and merchandise income in relation to Oor Wullie's BIG Bucket Trail, a national art trail run in conjunction with the charity in 2019, and to the sales of food and drink via a café opened in 2018.

#### (f) Resources expended

All expenditure is accounted for on an accruals basis once there is a legal or constructive obligation to make payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is classified as follows:

- Expenditure on raising donations and legacies are those costs incurred in attracting these income streams.
- Expenditure on other trading activities are those costs incurred in the trading activities of the Charity's subsidiary company and fundraising events organised by the Charity.
- Charitable activities comprises both direct costs of grant payments awarded and an allocation of support costs associated with that activity.



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**Notes to the Consolidated Financial Statements (cont'd)**

**2. Accounting policies (cont'd)**

**(f) Resources expended (cont'd)**

Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis e.g. staff time. Included within support costs are costs associated with the governance arrangements of the Charity, including the external audit and staff time attributable to strategic matters. Support costs have been allocated between expenditure categories based on the use of resources.

**(g) Gifts in Kind**

Where gifts in kind are donated for the purposes of auction or other sale at events organised by the Charity, the proceeds from the auction are included in the activities for generating funds figures in the Statement of Financial Activities.

Where goods or services are donated directly to the Charity, these are included in the Statement of Financial Activities if the value is known with any certainty.

**(h) Investments and investment income**

Investments in these financial statements are shown at market value.

Realised gains/losses are calculated as the difference between the investments carrying value and its disposal proceeds.

Unrealised gains/losses are calculated as the difference between the market value of investments at the end of the year compared with the start of the year, and cost of additions in the year, as relevant.

Unrealised gains / losses on revaluation and gains / losses realised on disposal are taken to the Statement of Financial Activities.

Investment income represents dividends received from listed investments, and interest receivable in the year gross of tax.

**(i) Tangible fixed assets and depreciation**

Fixed assets are capitalised where the cost of any item exceeds £1,000.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost on a straight line basis over their expected useful economic lives as follows:

Computer equipment	over 3 years
Fixtures and fittings	over 3 years (or over term of lease)

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**Notes to the Consolidated Financial Statements (cont'd)**

**2. Accounting policies (cont'd)**

**(j) Stocks**

Stocks are valued at the lower of cost and net realisable value. Cost includes all costs incurred in bringing each product to its present location and condition.

**(k) Financial instruments**

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**(l) Debtors**

Debtors and accrued income are recognised at the settlement amount due. Prepayments are valued at the amount prepaid.

**(m) Cash and cash equivalents**

Cash and cash equivalents include cash, bank and term deposits. Term deposits are held in short to medium term accounts to optimise interest earned and not held for investment purposes.

**(n) Creditors**

Grants payable and other creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are recognised at their settlement amount.

**(o) Employee benefits**

The Charity operates a defined contribution pension scheme. Contributions payable are charged to the Statement of Financial Activities in the period to which they relate.

**(p) Leases**

Rentals paid under operating leases are charged to the Statement of Financial Activities as incurred.

**(q) Commitments**

Full commitments to charitable donations out of existing funds are provided for in the financial statements.

## Notes to the Consolidated Financial Statements (cont'd)

### 2. Accounting policies (cont'd)

#### (r) Going concern

In light of COVID-19, the Directors have considered the application of the going concern principle. Detailed budget are presented to and approved by the Board of Directors with regular monitoring through review of management accounts. We would refer you to our Reserves Policy and Going Concern section of the Directors' Report on pages 18 - 20. The Directors consider that adequate resources are available to fund the activities of the charitable company for a period of at least twelve months. On the basis of budgets and other financial procedures in place the Directors believe the going concern principle is appropriate to these financial statements. There are no known material uncertainties regarding the charity's ability to continue as a going concern.

### 3. Consolidated income from donations and legacies – Group and Charity

	Unrestricted Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
Donations from Individuals	911,887	830,592	1,742,479	1,980,774
Donations from corporate partners	446,124	214,190	660,314	651,887
Donations from Trusts & Foundations	423,278	313,382	736,660	663,943
Legacies	345,461	9,950	355,411	455,260
<b>Total income from donations and legacies</b>	<b>2,126,750</b>	<b>1,368,114</b>	<b>3,494,864</b>	<b>3,751,864</b>

### 4. Income from other trading activities

	Unrestricted Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
<b>Group</b>				
Trading	822,626	555	823,181	224,309
Charity challenges	24,870	12,740	37,610	98,401
GCHC events	348,379	353,052	701,431	550,103
Course registration fees	511	104,521	105,032	56,414
<b>Total income from other trading activities</b>	<b>1,196,386</b>	<b>470,868</b>	<b>1,667,254</b>	<b>929,227</b>

Incoming resources from Trading are stated net of Value Added Tax and represent the value of sales made via the charity's trading subsidiary, Glasgow Children's Hospital Trading Limited.

## Notes to the Consolidated Financial Statements (cont'd)

### 4. Income from other trading activities (cont'd)

	Unrestricted Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
<b>Charity</b>				
Dividend payment from Glasgow Children's Hospital Trading Limited	323,187	555	323,742	51,868
Charity challenges	24,870	12,740	37,610	98,401
GCHC events	348,379	353,052	701,431	550,103
Course registration fees	511	104,521	105,032	56,414
<b>Total income from other trading activities</b>	<b>696,947</b>	<b>470,868</b>	<b>1,167,815</b>	<b>756,786</b>

### 5. Investment income

	Unrestricted Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
<b>Group</b>				
Interest received from bank deposits	31,976	19,899	51,875	41,793
Dividend income	745	-	745	883
<b>Total investment income</b>	<b>32,721</b>	<b>19,899</b>	<b>52,620</b>	<b>42,676</b>
<b>Charity</b>				
Interest received from bank deposits	31,891	19,899	51,790	41,763
Dividend income	745	-	745	883
<b>Total investment income</b>	<b>32,636</b>	<b>19,899</b>	<b>52,535</b>	<b>42,646</b>

### 6. Gifts in kind

The Charity is grateful for the generous support in the year to the following donors who have made significant donations of goods or services as Gifts in Kind:

- The Malcolm Group provided logistics services for the Oor Wullie BIG Bucket Trail valued at £18,204.
- Avian provided design work for the Oor Wullie BIG Bucket Trail valued at £13,200.
- DC Thomson provided website work for the Oor Wullie BIG Bucket Trail valued at £6,400.
- Mackenzie Construction provided the work to refurbish the rainbow garden at Crosshouse Hospital valued at £25,000.

Notes to the Consolidated Financial Statements (cont'd)

7. Allocation of expenditure

	Basis	Donations & legacies £	Other trading activities £	Charitable Activities £	2020 Total £	2019 Total £
<b>Group</b>						
Grants payable	1			2,285,638	2,285,638	2,786,849
Staff cost - prog. delivery	2			129,464	129,464	113,002
Staff costs - excl prog. delivery	2	739,640	173,471	187,435	1,100,546	1,030,339
Community initiatives	1	120,844			120,844	110,997
Corporate partners	1	21,576			21,576	20,213
Events & challenges	1		203,251		203,251	173,895
Trading	1		473,372		473,372	154,376
Individual Giving	1	16,971			16,971	16,228
Legacies & Trusts	1	3,168			3,168	3,075
Marketing & Comms	1	100,221			100,221	126,155
Transaction charges	1	36,055			36,055	38,962
Legal costs	1	4,780			4,780	6,420
HR related costs	1	25,998		6,981	32,979	45,945
ICT costs	1	55,639		13,961	69,600	56,272
Office facilitation costs	1	101,782		25,596	127,378	132,604
Vehicle costs	1	2,762			2,762	-
Volunteer costs	1	2,164			2,164	5,191
Developing Strategy	1	3,064			3,064	113
Audit & other professional fees	1	6,890	2,675		9,565	9,200
		<b>1,241,554</b>	<b>852,769</b>	<b>2,649,075</b>	<b>4,743,398</b>	<b>4,829,836</b>
<b>Charity</b>						
Grants payable	1			2,285,638	2,285,638	2,786,849
Staff cost - prog. delivery	2			129,464	129,464	113,002
Staff costs - excl prog. delivery	2	739,640	115,246	187,435	1,042,321	994,584
Community initiatives	1	120,844			120,844	110,997
Corporate partners	1	21,576			21,576	20,213
Events & challenges	1		237,999		237,999	193,855
Individual Giving	1	16,971			16,971	16,228
Legacies & Trusts	1	3,168			3,168	3,075
Marketing & Comms	1	100,221			100,221	126,155
Transaction charges	1	36,055			36,055	38,962
Legal fees	1	4,780			4,780	6,420
HR related costs	1	25,998		6,981	32,979	45,945
ICT Costs	1	55,639		13,961	69,600	56,272
Office facilitation costs	1	101,782		25,596	127,378	132,603
Vehicle costs	1	2,762			2,762	-
Volunteer costs	1	2,164			2,164	5,191
Developing Strategy	1	3,064			3,064	113
Audit & other professional fees	1	6,890			6,890	6,900
		<b>1,241,554</b>	<b>353,245</b>	<b>2,649,075</b>	<b>4,243,874</b>	<b>4,657,365</b>

Expenditure is allocated as follows: 1. Direct attribution 2. Time allocation

## Notes to the Consolidated Financial Statements (cont'd)

### 7. Allocation of expenditure (cont'd)

Included within support costs, which have been allocated between expenditure categories, are costs associated with the governance arrangements of the Charity, including the external audit and staff time attributable to strategic matters:

	<b>Group 2020 £</b>	<b>Group 2019 £</b>	<b>Charity 2020 £</b>	<b>Charity 2019 £</b>
Staff costs	51,900	61,430	51,900	61,430
Audit fees	9,565	9,200	6,890	6,900
Strategy development	3,000	(797)	3,000	(797)
Trustee meetings	64	910	64	910
<b>Total governance costs</b>	<b>64,529</b>	<b>70,743</b>	<b>61,854</b>	<b>68,443</b>

### 8. Charitable activities – Group and Charity

	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>Total 2020 £</b>	<b>Total 2019 £</b>
Medical Equipment	-	744,227	744,227	463,167
Research, Education & Training	1,198	271,076	272,274	880,355
Play & Entertainment for Children	200,603	273,518	474,121	657,420
Hospital Volunteer Service	76,708	5,000	81,708	89,753
Patient and Family Support Services	52,433	268,256	320,689	175,064
Patient and Family Support Services – Poverty Related	58,653	97,347	156,000	451,042
Enhancements to Hospital Environment	100	365,983	366,083	183,050
<b>Total grants awarded (Note 9)</b>	<b>389,695</b>	<b>2,025,407</b>	<b>2,415,102</b>	<b>2,899,851</b>
Support costs allocated	233,973	-	233,973	226,979
<b>Charitable expenditure</b>	<b>623,668</b>	<b>2,025,407</b>	<b>2,649,075</b>	<b>3,126,830</b>

## Notes to the Consolidated Financial Statements (cont'd)

### 9. Grants awarded in the period – Group and Charity

(a) Items of charitable expenditure over £25,000 in value:

	Unrestricted £	Restricted £	Total £
Crosshouse rainbow garden	-	25,000	25,000
Renal unit reconfiguration work	-	200,000	200,000
Emergency Dept viewing room	-	9,092	9,092
Fetal medicine unit refurbishment	-	48,553	48,553
Neonatal unit wall glamour	-	58,310	58,310
Fetal cardiac scanner	-	80,000	80,000
Urology laser scanner	-	33,600	33,600
Neonatal Infantview	-	24,250	24,250
Neonatal lifestart trolleys	-	48,461	48,461
Neonatal ventilators	-	139,000	139,000
Quantum monitoring equipment	-	20,098	20,098
Neonatal Monitors	-	76,420	76,420
Intensive Care Monitors	-	35,538	35,538
Cardiac Electrophysiology recording system	-	80,000	80,000
Fabian ventilators	-	50,516	50,516
Cardiology cryology equipment	-	50,519	50,519
Neonatal Transport Incubators	-	23,000	23,000
Chemocare maintenance	-	27,869	27,869
Structured Play Service	173,264	305,886	479,150
Internal Hospital Events	18,419	9,081	27,500
MediCinema Running Costs	37,653	36,279	73,932
Outreach Nurse Oncology Clinical Trials Team	-	60,000	60,000
Office for Rare Conditions	-	75,298	75,298
Hospital Volunteer Service	10,000	5,000	15,000
Creative Therapies work	-	30,377	30,377
Financial inclusion Service	58,653	41,347	100,000
Emergency Family Support Services	30,256	25,744	56,000
Bereavement service	790	19,977	20,767
HUGG Co-ordinator post	-	16,960	16,960
Items < £25,000	60,661	369,232	429,893
Total grants awarded (Note 8)	389,696	2,025,407	2,415,103



## Notes to the Consolidated Financial Statements (cont'd)

### 9. Grants awarded in the period – Group & Charity (cont'd)

#### (b) Unrestricted funds

The Charity invites applications for funding of medical equipment, research, structured play programmes and distraction therapies, patient and family support services, facility enhancements and other projects from RHC.

In addition the Charity operates three separate Service Level Agreements (SLAs) / Programme Delivery Agreements (PDAs) with NHS Greater Glasgow & Clyde for the provision of the structured play programme (including internal children's events), volunteer services and milk bank volunteer driver service.

#### (c) Restricted funds

Charitable expenditure in respect of funds donated to specific departments of RHC for which the accounts are administered by Glasgow Children's Hospital Charity. A breakdown by Fund is given in Note 22.

### 10. Net income / (expenditure) for the year

Is stated after charging:

	<b>Group 2020 £</b>	<b>Group 2019 £</b>	<b>Charity 2020 £</b>	<b>Charity 2019 £</b>
Audit fees (net of VAT)	10,250	9,200	7,500	6,900
Tax advisory service fees	395	378	-	-
	<b>=====</b>	<b>=====</b>	<b>=====</b>	<b>=====</b>

### 11. Analysis of staff and key management personnel costs

All employees are employed by Glasgow Children's Hospital Charity with an allocation of costs made to the wholly owned trading subsidiary, Glasgow Children's Hospital Trading Limited on the basis of time spent on trading activities.

The key management personnel are those individuals in charge of directing and controlling, running and operating the Charity on a day to day basis and comprise the Board of Directors, who are the Charity's Trustees, the Chief Executive and the Chief Operating Officer. The Trustees received no remuneration in the period, nor re-imbursement of expenses (2019: £Nil). The total employee benefits (inclusive of pension and employer's National Insurance costs) of the Chief Executive and Chief Operating Officer were £184,888 (2019: £169,939).

The average number of employees in the year was 36 (2019: 36).

Notes to the Consolidated Financial Statements (cont'd)

11. Analysis of staff and key management personnel costs (cont'd)

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
<u>Programme delivery staff:</u>				
Salaries	114,312	100,721	114,132	100,721
Employer's NI	9,774	7,736	9,774	7,736
Pension costs	5,378	4,545	5,378	4,545
	<b>129,464</b>	<b>113,002</b>	<b>129,464</b>	<b>113,002</b>
<u>Other charitable activities:</u>				
Salaries	153,617	146,198	153,617	146,198
Employer's NI	16,700	15,523	16,700	15,523
Pension costs	17,118	17,188	17,118	17,188
	<b>187,435</b>	<b>178,909</b>	<b>187,435</b>	<b>178,909</b>
<u>Other trading activities:</u>				
Salaries	152,622	85,732	101,041	53,697
Employer's NI	14,784	6,966	9,925	4,868
Pension costs	6,065	4,487	4,280	2,866
	<b>173,471</b>	<b>97,185</b>	<b>115,246</b>	<b>61,431</b>
<u>Donations &amp; legacies:</u>				
Salaries	630,510	642,727	630,510	642,727
Employer's NI	57,249	60,307	57,249	60,307
Pension costs	51,881	51,211	51,881	51,211
	<b>739,640</b>	<b>754,245</b>	<b>739,640</b>	<b>754,245</b>
<b>Total staff costs</b>	<b>1,230,010</b>	<b>1,143,341</b>	<b>1,171,785</b>	<b>1,107,586</b>

The number of employees whose emoluments (excluding pension costs) fell within the following bands, was:

	2020	2019
£60,001 - £70,000	-	1
£70,001 - £80,000	1	1
£80,001 - £90,000	1	-
	=	=

## Notes to the Consolidated Financial Statements (cont'd)

### 11. Analysis of staff and key management personnel costs (cont'd)

Contributions are made to money purchase pension schemes on behalf of all employees. All schemes are administered by funds independent from the charitable company. On the basis of the immateriality of the total charge it is not considered necessary to disclose any further information on the pension scheme arrangements in force.

### 12. Related Party Transactions

The Trustees, in aggregate, donated the sum of £16,864 (2019: £12,771) in monetary donations in addition to the considerable amounts of time and expertise freely given to the Charity in attendance at Board and Committee meetings and in the provision of leadership, strategic guidance and professional advice throughout the period.

### 13. Tangible fixed assets – Group and Charity

	Group Fixtures & Fittings £	Group Computer Equipment £	Group Total £	Charity Fixtures & Fittings £	Charity Computer Equipment £	Charity Total £
Cost:						
At beginning of the year	158,737	61,771	220,508	156,663	61,771	218,434
Additions	-	-	-	-	-	-
Disposals	-	-	-	-	-	-
<b>At end of the year</b>	<b>158,737</b>	<b>61,771</b>	<b>220,508</b>	<b>156,663</b>	<b>61,771</b>	<b>218,434</b>
Depreciation:						
At beginning of the year	79,907	50,318	130,225	77,833	50,318	128,151
Charge for the period	23,973	3,188	27,161	23,973	3,188	27,161
Disposals	-	-	-	-	-	-
<b>At end of the year</b>	<b>103,880</b>	<b>53,506</b>	<b>157,386</b>	<b>101,806</b>	<b>53,506</b>	<b>155,312</b>
Net book value:						
At beginning of the year	78,830	11,453	90,283	78,830	11,453	90,283
<b>At end of the year</b>	<b>54,857</b>	<b>8,265</b>	<b>63,122</b>	<b>54,857</b>	<b>8,265</b>	<b>63,122</b>

## Notes to the Consolidated Financial Statements (cont'd)

### 14. Fixed asset investments

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
100 ordinary shares in Glasgow Children's Hospital Trading Limited, a trading subsidiary	-	-	100	100
Shares in UK stock exchange companies	35,234	39,876	35,234	39,876
<b>Total fixed asset investments</b>	<b>35,234</b>	<b>39,876</b>	<b>35,334</b>	<b>39,976</b>

Glasgow Children's Hospital Trading Limited's profit for the year ended 31 March 2020 was £Nil (2019: £Nil) after transferring £323,742 (2019 : £51,868) to Glasgow Children's Hospital Charity. The Charity holds the entire issued share capital of the company whose principal activity is retailing. At 31 March 2020, its capital and reserves totalled £35,350 (2019: £35,350).

### Shares held in UK Stock Exchange Companies – Group & Charity

	2020 £	2019 £
Market value at beginning of the year	39,876	32,380
(Loss) / Gain on revaluation	(4,642)	7,496
<b>Market Value at the end of the year</b>	<b>35,234</b>	<b>39,876</b>
Cost at end of the year	19,351	19,351

These shareholdings arose from a legacy received in 2010.

### 15. Debtors

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Amount due from Glasgow Children's Hospital Trading Limited	-	-	323,218	53,090
Prepayments	27,209	98,110	26,492	12,683
Accrued Income	99,661	175,076	99,661	53,076
<b>Total debtors</b>	<b>126,870</b>	<b>273,186</b>	<b>449,371</b>	<b>118,849</b>

Three legacies have been accrued into income in 2020 totalling £45,500 (2019: £Nil).

## Notes to the Consolidated Financial Statements (cont'd)

### 16. Cash at bank and in hand

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Unrestricted funds	2,080,966	1,862,402	1,722,154	1,679,923
Restricted funds	4,546,309	4,350,808	4,545,754	4,350,808
<b>Total cash at bank and in hand</b>	<b>6,627,275</b>	<b>6,213,210</b>	<b>6,267,908</b>	<b>6,030,731</b>

### 17. Creditors: amounts falling due within one year

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Grants payable	2,610,126	2,495,775	2,610,126	2,495,775
Other creditors & accruals	340,444	504,303	336,245	189,591
Other taxation and social security	10,932	(1,548)	(181)	3,747
<b>Total creditors falling due within one year</b>	<b>2,961,502</b>	<b>2,998,530</b>	<b>2,946,190</b>	<b>2,689,113</b>

### 18. Creditors: amounts falling due after more than one year

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Grants payable	974,820	1,162,699	974,820	1,162,699

### 19. Commitments

At 31 March 2020, the Charity had total future commitments under non-cancellable operating leases as follows:

	Property		Equipment	
	2020 £	2019 £	2020 £	2019 £
<b>Group</b>				
Within one year	28,989	5,048	12,837	9,647
Within two to five years	28,989	-	10,909	10,849
<b>Total</b>	<b>57,978</b>	<b>5,048</b>	<b>23,746</b>	<b>20,496</b>

## Notes to the Consolidated Financial Statements (cont'd)

### 19. Commitments (cont'd)

	Property		Equipment	
	2020	2019	2020	2019
	£	£	£	£
<b>Charity</b>				
Within one year	28,989	-	11,581	8,394
Within two to five years	28,989	-	10,102	9,682
<b>Total</b>	<b>57,978</b>	<b>-</b>	<b>21,683</b>	<b>18,076</b>

### 20. Funds

	Unrestricted £	Restricted £	Total £
Fund balances brought forward - Charity	722,786	1,705,241	2,428,027
Net movement in funds for period	954,078	(487,380)	466,698
Transfers between funds	(261,459)	261,459	-
<b>Fund balances carried forward - Charity</b>	<b>1,415,405</b>	<b>1,479,320</b>	<b>2,894,725</b>
Glasgow Children's Hospital Trading Ltd reserves - 31 March	35,250	-	35,250
<b>Fund balances carried forward - Group</b>	<b>1,450,655</b>	<b>1,479,320</b>	<b>2,929,975</b>

These funds are retained in order to provide funds for:

#### Unrestricted purposes

To meet the financial objectives of the Charity, which are detailed in the Directors' Report. These reserves are broken down further in Note 21.

#### Restricted purposes

Donations for specific funds and projects as detailed in Note 22.

#### Transfers between funds represent:

- where subsequent instructions are received from a donor restricting income that was originally recorded in a prior period with no restrictions,
- where two or more restricted funds have a common purpose, transfers may be made to support a project which matches their specific restriction, or the funds may be merged, or
- where restricted donations are received for projects initially underwritten from unrestricted funds in a prior period.

## Notes to the Consolidated Financial Statements (cont'd)

### 21. Unrestricted funds – Group and Charity

	Fund balances brought forward £	Income £	Expenditure £	Transfers £	(Losses) / Gains £	Fund balances carried forward £
Tangible Fixed assets	90,283	-	(27,161)	-	-	63,122
Free unrestricted reserves	632,503	2,497,844	(1,511,963)	(261,459)	(4,642)	1,352,283
<b>Unrestricted funds - Charity</b>	<b>722,786</b>	<b>2,497,844</b>	<b>(1,539,124)</b>	<b>(261,459)</b>	<b>(4,642)</b>	<b>1,415,405</b>
Trading company reserves	35,250	858,013	(858,013)	-	-	35,250
<b>Unrestricted funds - Group</b>	<b>758,036</b>	<b>3,355,857</b>	<b>(2,397,137)</b>	<b>(261,459)</b>	<b>(4,642)</b>	<b>1,450,655</b>

#### Designated general reserve

As detailed in the Directors' Report, the general designated reserve exists to allow the current activities of the Charity to continue for the short term in the event of unforeseen significant fluctuations in income levels.

### 22. Restricted funds - Group and Charity

	Fund balances brought forward £	Income £	Expenditure £	Transfer (to) / from Unrestricted funds £	Fund balances carried forward £
<b>Restricted Funds held for specific areas/projects</b>	<b>1,705,241</b>	<b>1,858,881</b>	<b>(2,346,261)</b>	<b>261,459</b>	<b>1,479,320</b>

#### Restricted Funds held by the Charity for specific areas or projects

Provide funds for specific departments or projects within RHC, as specified by the donor on receipt of the donation, for which the Charity has accounts set up. Authority for expenditure from many of these funds has been delegated by the Trustees to the designated Fundholders and they take a long-term strategic view of expenditure from these funds. There were 166 separate restricted funds open during the financial period, the larger ones being detailed on the following page.



Notes to the Consolidated Financial Statements (cont'd)

22. Consolidated and Charity restricted funds (cont'd)

	Balances b/ fwd	Income	Expenditure	Tfr between Restricted Funds	Tfr (to) / from Unrestricted funds	Balances c/fwd
	£	£	£	£	£	£
ALU Family Fund	19,716	6,481	(26,197)	-	-	-
Cardiology Fund	44,254	19,815	(56,774)	-	-	7,295
Cardiology Ward Fund (1E)	70,841	23,153	(17,638)	-	-	76,356
Cardiology Investigation Unit	38,756	593	-	-	-	39,349
Creative Therapies	-	40,053	(38,418)	-	-	1,635
Children with Diabetes Fund	95,145	5,314	(3,095)	-	-	97,364
CLK family Fund	14,014	23,058	(1,517)	-	-	35,555
Crosshouse Fund	-	64,152	(10,276)	-	-	53,876
Crosshouse garden refurb	-	25,000	(25,000)	-	-	-
DNM Family Fund	37,547	5,335	(310)	-	-	42,572
ECMO Fund	34,622	6,704	(21,678)	-	-	19,648
Emergency Family Relief Fund	886	20,000	(20,886)	-	-	-
Epilepsy Research Fund	-	41,635	(27,419)	-	-	14,216
Fetal Medicine Fund	51,512	4,293	(3,717)	-	-	52,088
Fetal Medicine Enhancements	38,556	-	(48,553)	-	9,997	-
Fetal Cardiac Scanner	-	42,209	(82,342)	-	40,133	-
Financial Inclusion	-	58,197	(61,470)	3,200	73	-
GCHC Research Support Fund	-	166	(57,900)	-	57,734	-
Hospital Enhancements Fund	1,689	14,597	(12,874)	-	496	3,908
Intensive Care Unit Fund	178,247	10,773	(89,568)	(3,845)	-	95,607
IBD Fund	107,071	34,935	(75,684)	-	-	66,322
Imaging & Diagnostics Fund	9,250	385	(679)	-	-	8,956
Love At First Sight Appeal	65	53,477	(171)	-	(32,320)	21,051
MediCinema Fund	69	18,249	(47,597)	-	29,279	-
Marion's Still Smiling	30,555	12,943	(27,395)	-	-	16,103
Neonatal (RHC/PRM/RAH)	104,585	126,881	(177,120)	16,074	-	70,420
Neonatal Appeal	-	192,064	(271,043)	(3,200)	98,125	15,946
Neurosciences Unit Fund	20,735	2,292	(11,580)	-	-	11,447
Neurosciences Research Fund	31,555	7,856	(12,689)	-	-	26,722
Office for Rare Conditions	564	8,370	(4,822)	2,047	-	6,159
OWBBT Project	36,667	37,804	(73,184)	-	(1,287)	-
Renal Appeal	-	277,395	(247,298)	-	(27,739)	2,358
Playroom / Waiting Areas	27,085	-	(27,478)	393	-	-
Play Project Fund	-	93,129	(93,079)	-	-	50
Play – Teddy Hospital Fund	-	30,756	(30,756)	-	-	-
Play – Plaster It Purple Appeal	-	29,286	(30,020)	-	734	-
SC Family Fund	47,482	19,229	(63,460)	-	-	3,251
Schiehallion Appeal	3,010	80,855	(60,235)	11,868	(4,013)	31,485
Schiehallion Unit Fund	62,074	101,317	(84,318)	(500)	-	78,573
Vein of Galen Fund	105,081	1,162	(29,155)	-	-	77,088
Wilson Family Bequest	170,918	1,387	(80,314)	-	-	91,991
Other funds (under £25,000)	322,690	317,581	(292,552)	(26,037)	90,247	411,929
<b>Total</b>	<b>1,705,241</b>	<b>1,858,881</b>	<b>(2,346,261)</b>	<b>-</b>	<b>261,459</b>	<b>1,479,320</b>

## Notes to the Consolidated Financial Statements (cont'd)

### 23. Analysis of consolidated net assets between funds

	Fixed assets	Current assets less creditors	31 March 2020 Total £
	£	£	£
Restricted funds	-	1,479,320	1,479,320
Unrestricted funds	63,122	1,387,533	1,450,655
<b>Total</b>	<b>63,122</b>	<b>2,866,853</b>	<b>2,929,975</b>

### 24. Indemnity Insurance

Indemnity insurance in respect of the Directors and Officers of the Charity is in place.

Notes to the Consolidated Financial Statements (cont'd)

25. Prior Year Statement of Financial Activities

	Group Unrestricted funds £	Group Restricted funds £	Group 2019 Total £	Charity Unrestricted funds £	Charity Restricted funds £	Charity 2019 Total £
<b>Income from:</b>						
Donations and legacies	1,912,599	1,839,265	3,751,864	1,912,599	1,839,265	3,751,864
Other trading activities	414,316	514,911	929,227	241,875	514,911	756,786
Investment income	25,547	17,129	42,676	25,517	17,129	42,646
<b>Total income</b>	<b>2,352,462</b>	<b>2,371,305</b>	<b>4,723,767</b>	<b>2,179,991</b>	<b>2,371,305</b>	<b>4,551,296</b>
<b>Expenditure on:</b>						
Raising funds:						
Donations and legacies	1,168,175	96,191	1,264,366	1,168,175	96,191	1,264,366
Other trading activities	284,971	153,669	438,640	112,500	153,669	266,169
Charitable activities	922,431	2,204,399	3,126,830	922,431	2,204,399	3,126,830
<b>Total expenditure</b>	<b>2,375,577</b>	<b>2,454,259</b>	<b>4,829,836</b>	<b>2,203,106</b>	<b>2,454,259</b>	<b>4,657,365</b>
Net movements in funds before unrealised (losses) / gains on investments	(23,115)	(82,954)	(106,069)	(23,115)	(82,954)	(106,069)
Unrealised (losses) / gains on investments	7,496	-	7,496	7,496	-	7,496
Net (expenditure) / income	(15,619)	(82,954)	(98,573)	(15,619)	(82,954)	(98,573)
Transfers between funds	31,634	(31,634)	-	31,634	(31,634)	-
<b>Net movement in funds</b>	<b>16,015</b>	<b>(114,588)</b>	<b>(98,573)</b>	<b>16,015</b>	<b>(114,588)</b>	<b>(98,573)</b>
<b>Reconciliation of funds:</b>						
Total funds brought forward	742,021	1,819,829	2,561,850	706,771	1,819,829	2,526,600
Net movement in funds	16,015	(114,588)	(98,573)	16,015	(114,588)	(98,573)
<b>Total funds carried forward</b>	<b>758,036</b>	<b>1,705,241</b>	<b>2,463,277</b>	<b>722,786</b>	<b>1,705,241</b>	<b>2,428,027</b>

## Notes to the Consolidated Financial Statements (cont'd)

### 26. Prior Year Unrestricted funds – Group and Charity

	Fund balances brought forward £	Income £	Expenditure £	Transfers £	(Losses) / Gains £	Fund balances carried forward £
Designated General reserve	600,000	-	-	-	-	<b>600,000</b>
General reserves	106,771	2,179,991	(2,203,106)	31,634	7,496	<b>122,786</b>
<b>Unrestricted funds - Charity</b>	<b>706,771</b>	<b>2,179,991</b>	<b>(2,203,106)</b>	<b>31,634</b>	<b>7,496</b>	<b>722,786</b>
Trading company reserves	35,250	172,471	(172,471)	-	-	<b>35,250</b>
<b>Unrestricted funds - Group</b>	<b>742,021</b>	<b>2,352,462</b>	<b>(2,375,577)</b>	<b>31,634</b>	<b>7,496</b>	<b>758,036</b>

### 27. Prior Year Restricted funds – Group and Charity

	Fund balances brought forward £	Income £	Expenditure £	Transfer (to) / from Unrestricted funds £	Fund balances carried forward £
<b>Restricted Funds held for specific areas/projects</b>	<b>1,819,829</b>	<b>2,371,305</b>	<b>(2,454,259)</b>	<b>(31,634)</b>	<b>1,705,241</b>

#### (a) Restricted Funds held by the Charity for specific areas or projects

Provide funds for specific departments or projects within RHC, as specified by the donor on receipt of the donation, for which the Charity has accounts set up. Authority for expenditure from many of these funds has been delegated by the Trustees to the designated Fundholders and they take a long-term strategic view of expenditure from these funds. Additional analysis is provided below.

Notes to the Consolidated Financial Statements (cont'd)

27. Prior Year Consolidated and Charity restricted funds (cont'd)

(a) Restricted Funds held by the Charity for specific areas or projects (cont'd)

There were 143 separate restricted funds open during the financial period relating to specific units, specialities, projects and tribute funds, the larger ones being detailed below:

	Fund balances brought fwd	Income	Expenditure	Transfer - Restricted Funds	Transfer - Unrestricted Funds	Fund balances carried fwd
	£	£	£	£	£	£
All Active Kids App	-	24,991	-	-	(24,991)	-
Cardiology Fund	29,881	115,593	(101,220)	-	-	44,254
Cardiology Ward Fund (1E)	64,109	10,244	(3,512)	-	-	70,841
Cardiology Investigation Unit	38,426	330	-	-	-	38,756
Creative Therapies	-	17,971	(17,971)	-	-	-
Children with Diabetes Fund	100,556	5,607	(11,018)	-	-	95,145
DNM Family Fund	38,394	6,910	(495)	(7,262)	-	37,547
DM Family Fund	15,550	22,194	(37,744)	-	-	-
ECMO Fund	27,693	46,170	(39,241)	-	-	34,622
Endoscope (Neurology)	15,020	-	(15,020)	-	-	-
Emergency Family Relief Fund	16,442	16,193	(31,749)	-	-	886
Fetal Medicine Fund	50,629	6,406	(5,523)	-	-	51,512
Fetal Medicine Enhancements	-	42,840	-	-	(4,284)	38,556
Hospital Enhancements Fund	-	72,814	(70,551)	(574)	-	1,689
Intensive Care Unit Fund	184,564	41,089	(47,406)	-	-	178,247
IBD Fund	156,696	74,197	(123,822)	-	-	107,071
Imaging & Diagnostics Fund	-	332	(824)	9,742	-	9,250
Kitten Scanner Fund	8,261	400	2,291	(9,322)	(1,630)	-
Love At First Sight Appeal	-	155,225	(199,723)	24,563	20,000	65
MediCinema Fund	9,534	3,958	(53,261)	-	39,838	69
Marion's Still Smiling	3,956	33,500	(6,901)	-	-	30,555
Neonatal Fund (RHC)	110,057	68,906	(74,378)	-	-	104,585
Neonatal Fund (GCHC)	42,339	19,541	(40,206)	(14,665)	-	7,009
Neurosciences Unit Fund	27,003	760	(7,028)	-	-	20,735
Neurosciences Research Fund	38,948	10,331	(17,724)	-	-	31,555
Office for Rare Conditions	68,311	1,983	(78,462)	8,732	-	564
OWBBT Project	-	36,667	-	-	-	36,667
Renal Appeal	-	278,784	(253,390)	-	(25,394)	-
Playroom / Waiting Areas	28,827	-	(2,316)	574	-	27,085
Pulmonary equipment	-	196,400	(188,000)	-	(8,400)	-
Play Project Fund	955	146,612	(147,567)	-	-	-
Play – Teddy Hospital Fund	-	25,000	(25,000)	-	-	-
Play – Plaster It Purple Appeal	-	40,450	(40,450)	-	-	-
SC Family Fund	17,046	33,182	(2,746)	-	-	47,482
Schiehallion Appeal	8,366	429,299	(391,755)	-	(42,900)	3,010
Schiehallion Unit Fund	118,796	124,016	(180,738)	-	-	62,074
Vein of Galen Fund	102,672	2,490	(81)	-	-	105,081
Wilson Family Bequest	159,550	-	-	11,368	-	170,918
Wilson Family Bequest-Int.	10,574	1,458	(664)	(11,368)	-	-
Other funds (under £25,000)	326,674	258,462	(240,064)	(11,788)	16,127	349,411
<b>Total</b>	<b>1,819,829</b>	<b>2,371,305</b>	<b>(2,454,259)</b>	<b>-</b>	<b>(31,634)</b>	<b>1,705,241</b>

## Notes to the Consolidated Financial Statements (cont'd)

### 27. Prior Year Consolidated and Charity restricted funds (cont'd)

#### (b) Restricted Funds held by NHS Greater Glasgow & Clyde

Provide funds for specific departments within RHC, as specified by the donor on receipt of the donation, the accounts for which are held by NHS Greater Glasgow & Clyde Endowments.

### 28. Prior Year analysis of consolidated net assets between funds

	Fixed assets	Current assets less creditors	31 March 2019 Total £
	£	£	£
Restricted funds	-	1,705,241	1,705,241
Unrestricted funds	130,159	627,877	758,036
	<hr/>	<hr/>	<hr/>
<b>Total</b>	<b>130,159</b>	<b>2,333,118</b>	<b>2,463,277</b>
	<hr/>	<hr/>	<hr/>